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2012 RANKINGS







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Turkey rankings by total liveweight production, Top company profiles























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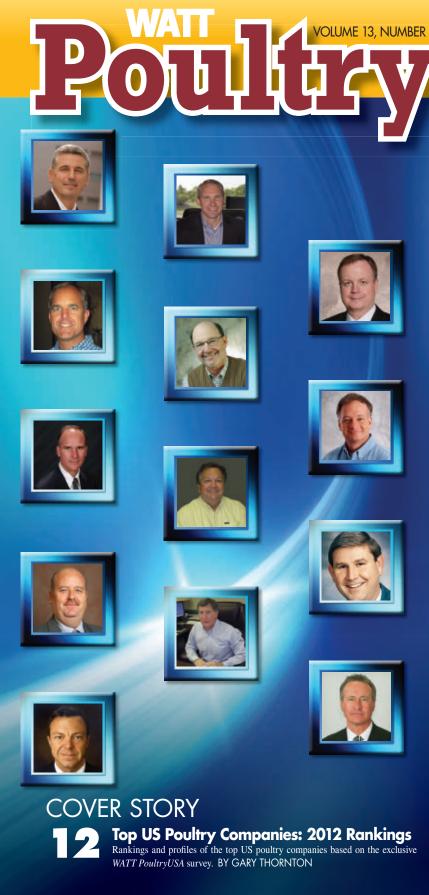


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BROILER COMPANY RANKINGS

Tough economics shake up 2012 broiler rankings

Grueling economics in 2011 led to the disappearance of five firms from WATT PoultryUSA's latest broiler rankings, but economic renewal is under way.

Broiler Company Profiles WATT PoultryUSA's Top Broiler Companies: 24 profiles

TURKEY COMPANY RANKINGS

Mid-size US turkey producers continue production growth

Production restraint continues to be the pattern among the largest US turkey producers, while mid-size turkey producers continue their growth.

Turkey Company Profiles WATT PoultryUSA's Top Turkey Companies: 38 profiles

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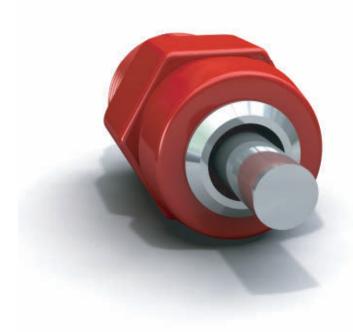












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EXPERT PANEL DISCUSSION

Poultry industry experts examine competitiveness in global market



From top left: William Roenigk, National Chicken Council; Dr. Lloyd Keck, Pfizer Animal Health; moderator Gary Thornton, WATT PoultryUSA; Dr. Paul Aho, Poultry Perspective; Jim Sumner, USA Poultry & Egg Export Council; Steve Anderson, Lamex Foods; Dr. Steven Clark, Pfizer Animal Health; Gordon Butland, G&S Agri Consultants. Co. Ltd.

Top poultry professionals dissected the strengths and weaknesses of the U.S. poultry industry among its international competition during the Poultry Leadership Roundtable at the 2012 International Poultry Expo January 23.

Listen to a podcast of the presentation:

✓ Sign in or sign up as a user on www.WATTAgNet.com and go to www.WATTAgNet.com/148210.html

Watch videos from the presentation:

- ✓ Excess poultry production can drive down prices, at www.WATTAgNet.com/148356.html
- ✓US poultry industry recognizes importance of global trade, at www.WATTAgNet.com/148355.html

The event, sponsored by Pfizer Animal Health, included discussions on the effects of politics, the cost of labor, company consolidation and production rates on the global poultry market.

Gordon Butland, director of G&S Agri Consultants. Co. Ltd., said overproduction of poultry is a serious problem. The excess capacity in Brazil, Thailand and elsewhere is undermining profitability in the global poultry industry and while 2011 was difficult, 2012 may be even more difficult, said Butland.

Jim Sumner, president of the USA Poultry & Egg Export Council, talked about U.S. poultry industry executives changing their attitudes about exports with their recognition of the growing importance of international trade. With the U.S. fighting the necessary legal battles to reopen its trade access to China, Sumner said he believes the U.S. has a 99 percent chance of prevailing, with the assistance of the World Trade Organization, in its case against China.

PATHOGEN STUDY

Plasma can be effective pathogen killer on uncooked poultry

A Drexel University study by food safety researchers has found that plasma can be an effective method for killing pathogens on uncooked poultry, reducing levels of bacteria in high concentrations and eliminating bacteria in low concentrations, according to research published in the January issue of the *Journal of Food Protection*.

Past studies have already found that plasma, which is non-thermal and therefore does not cook or alter the way food looks, may successfully reduce pathogens on the surface of fruits and vegetables. In the Drexel study, raw chicken samples contaminated with Salmonella enterica and Campylobacter jejuni bacteria were treated with plasma. The treatment eliminated or nearly eliminated bacteria in low levels from skinless chicken breast and chicken skin and significantly reduced the level of bacteria when contamination levels were high, according to the data.

Currently, plasma technology is expensive and not being developed for processing poultry on a large scale. If it becomes cost-effective for use in treating poultry, it may be used in conjunction with existing methods to reduce pathogens, said study lead author Brian Dirks, a graduate student in the College of Arts and Sciences, and it may also help prolong the shelf-life of raw chicken if it can be honed to remove more microorganisms responsible for spoilage.

INDUSTRY LEADER HONORED

Georgia Poultry Federation president emeritus receives lifetime achievement award

Abit Massey, president emeritus of the Georgia Poultry Federation, received the Harold E. Ford Lifetime Achievement Award from the U.S. Poultry & Egg Association during the 2012 International Poultry Expo.

The award is presented to an individual whose dedication and leadership over the years have far exceeded the ordinary and impacted both the poultry industry and USPOULTRY in an exemplary manner. "In addition to being recognized



Abit Massey, president emeritus of the Georgia Poultry Federation (left), was honored by U.S. Poultry & Egg Association with the Harold E. Ford Lifetime Achievement Award at the International Poultry Expo. He was presented with the award by Harold E. Ford, past president of USPOULTRY and for whom the award was named.

as a Georgia poultry industry icon, [Massey] is recognized as a leader in

several fields, including the lobbying profession, association management field and among collegiate supporters," said Gary Cooper, immediate past chairman of USPOULTRY. "[Massey] is well respected and highly regarded within the industry, and his legacy will be acknowledged for many years to come."

Massey is past chairman of the board of directors for the American Society of Association Executives, past president of the Georgia Society of Association Executives and GSAE Foundation, past president of the University of Georgia Alumni Association, and organizer and first president of the State Poultry Executives Association.

BROILER PRODUCTION

US broiler meat production to drop in 2012

The outlook for U.S. broiler meat production in 2012 is for relatively sharp yearover-year declines during the first three quarters followed by an increase in the fourth quarter, according to the U.S. Department of Agriculture's latest report.

The estimate for 2012 broiler meat production was reduced from December 2011 predictions by 400 million pounds to 36.1 billion pounds, down 3 percent from 2011. Most of the reduction is the result of lower expectations for broiler weights. The combination of lower numbers of chicks being placed for growout and expected lower weights is the major factor in the reduced production estimate. Broiler product demand is also expected to be influenced by any improvement in the domestic economy and if unemployment rates decline; however, any expansion of broiler production will continue to be influenced by the outlook for feed costs, according to the USDA.

For December 2011, broiler meat production was reported at 2.9 billion pounds, down 10 percent from 2010 numbers. The number of birds slaughtered decreased year-over-year by 9 percent and, additionally, the average liveweight at slaughter fell to 5.78 pounds, down 1 percent from December 2010. Broiler meat production in the fourth quarter of 2011 totaled 8.9 billion pounds, down 6.6 percent from the fourth quarter of 2010. The decrease was again due to both a decrease in the number of broilers being slaughtered (down 6 percent) and a decrease in the average liveweight at slaughter (down 0.7 percent).

The average liveweight per bird at slaughter in the fourth quarter of 2011 was 5.83 pounds. The fourth quarter was the only quarter where the average weight was less than 2010 numbers.



>> FIRST NEWS

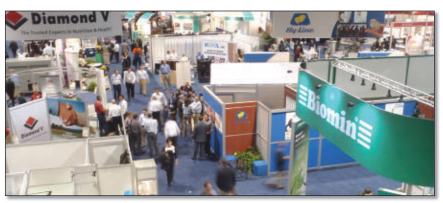
IPE/IFE

Over 20,000 attend, 895 exhibit at IPE/IFE 2012

The 2012 International Poultry Expo and International Feed Expo drew over 20,500 poultry and feed industry leaders from all over the world. In addition, the show had 895 exhibitors as compared to 900 at the 2011 show. Sponsored by the U.S. Poultry & Egg Association and the American Feed Industry Association, the annual expo is the world's largest poultry and feed industry event of its kind.

"We are very pleased with the number of exhibitors and attendees on the exhibit floor for IPE/IFE Week," said 2012 USPOULTRY chairman Mark Waller. "We have had a great turnout this year, and the energy and excitement on the floor has been evident."

The central attraction was the large exhibit floor, said organizers. Exhibitors presented the latest innovations in equipment, supplies and services utilized by industry firms in the production and processing of poultry, eggs and feed products. All phases of the poultry and feed industry were



More than 20,500 attendees walked the floor at the 2012 International Poultry and International Feed Expo.

represented, from live production and processing to further processing and packaging.

A variety of education sessions complemented the exhibits, and the 2012 educational line-up featured five new programs. The Executive Conference on the Future of the American Poultry and Egg Industry and the Pre-Harvest Food Safety Conference in particular both drew large crowds.

The College Student Career Program attracted 325 students from 23 universities throughout the U.S. The graduating students interviewed for jobs and internships with 25 industry and allied firms.

Organizers also announced the show will remain in Atlanta through at least 2016, and its location after that will depend entirely on where exhibitors and attendees want to see the show located. The American Meat Institute show also will co-locate with USPOULTRY and the American Feed Industry Association in 2013.

The show organizers predict that the addition of the American Meat Institute show could add 100,000 square feet to the 2013 event, up from approximately 300,000 square feet this year. The show's configuration probably won't change much, with the feed and poultry live production exhibitors in Hall A, with Hall B being filled by the current processing exhibitors from IPE and the additional American Meat Institute exhibitors.

CONSOLIDATION IN CANADA

Maple Leaf Foods to consolidate poultry operations

Maple Leaf Foods has announced that it will consolidate its further processed poultry operations into its Brantford and Mississauga Ontario, Canada facilities, increasing efficiencies and providing opportunities for growth in the value-added chicken market.

The company will transfer production from its 42,000-square-foot facility in Ayr, Ontario and close the plant in May 2012. Investments totaling approximately \$6.5 million will be made in Mississauga and Brantford to support the production transfers. In addition, Maple Leaf Foods will incur approximately \$5.6 million before taxes in restructuring costs, of which approximately \$4.2 million are cash costs.

The investment in the Mississauga facility will create approximately 75 new hourly and salaried positions at that facility. The closure of the Ayr plant will

result in a net reduction of approximately 100 positions. The company is working with affected employees to assist them in finding employment either within Maple Leaf Foods or in the broader economy.

BROILER STATS

US broiler eggs, chicks down last week of January

U.S. commercial hatcheries in the 19-state weekly program set 195 million eggs in incubators during the week ending January 28, down 5 percent from the eggs set the corresponding week in 2011, according to U.S. Department of Agriculture data.

Average hatchability for chicks hatched during the week was

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85 percent. Broiler growers in the program placed 161 million chicks for meat production during the week ending January 28. Placements were down 4 percent from the comparable week in 2011. Cumulative placements from January 1 through January 28 were 647 million, down 4 percent from the same period in 2011, according to the USDA.

For more U.S. poultry information and statistics, see www. wattagnet.com/marketdata.html.

GRAINS MARKET

US corn stocks to fall, prices to rise

U.S. corn stockpiles in the 2011-2012 marketing year will fall to 20.3 million metric tons, the lowest level in 16 years, and prices will rise 9 percent in six months, according to Goldman Sachs.

Corn futures have already declined 11 percent in the last year, and may drop to \$5.25 per bushel at the end of 2012. "Corn prices will remain high relative to other crops in coming months in order to secure sufficient acreage gains in the U.S. to help rebuild U.S. inventories," said New Yorkbased analyst Damien Courvalin.

Soybean futures have dropped 15 percent in the last year

and wheat has dropped 26 percent, according to the U.S. Department of Agriculture.

CROP PLANTINGS

US farmers to plant largest crop since 1984

U.S. farmers will plant the largest collective corn, soybean and wheat crop since 1984 in 2012, according to reports. The 226.9 million acres sown will be a 2.5 percent overall increase that includes the largest corn crop since World War II.

Some crop prices reached record high averages in 2011 and sent net farm income up 28 percent to \$100.9 billion, said the U.S. Department of Agriculture. This pushed the value of farmland to \$2,350 an acre. "There is unlikely to be any ground that won't be planted this year," said Todd Wachtel, an Illinois farmer who plans to expand his corn fields by 21 percent. "Farmers know that they have to plant more when prices are high because they may not last."

Corn will be planted on 94.329 million acres of land, up 2.6 percent from 2011 and the most since 1944. Soybean fields may expand 0.4 percent to 75.309 million acres, the fifth-most ever. Wheat in the season that begins June 1 will reach a three-year high of 57.233 million acres, up 5.2 percent.

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WashingtonUpdate National Turkey Federation BY JOEL BRANDENBERGER

USDA proposes rule to revamp poultry slaughter inspection system

he release by U.S. Department of Agriculture's Food Safety and Inspection Service of the long-awaited proposed poultry slaughter inspection rule was extremely gratifying to the National Turkey Federation and its members. The turkey industry has been a strong advocate of a science-based, modern inspection system, and the proposed rule is the next logical step in shifting federal inspectors to prevention-oriented duties, allowing USDA to redeploy its resources in a manner that best protects the public from foodborne diseases.

Building on HACCP process

The proposed rule builds on the HACCP-Based Inspection Models Project, where plant personnel have been allowed for several years to conduct some visual inspection and sorting duties. Since USDA began ranking plants by category of Salmonella Performance Standard results in 2008, the plants in the HACCP-Based Inspection Models Project program have consistently been in the best-performing category, exceeding the standard by a wide margin. This validates USDA's confidence that the poultry industry can work successfully with the government to ensure a science-based food inspection system enhances food safety

This proposal is a natural evolution of the HACCP process, where the turkey industry has made tremendous progress in reducing naturally occurring pathogens in raw products. As many in the industry are aware, the 1996 HACCP rule began transforming USDA inspection to a more modern program by requiring meat and poultry plants to conduct a thorough analysis of where the greatest risks to food safety existed and to identify the critical points to control those risks.

Numerous studies have concluded that HACCP programs in poultry processing plants are working and significantly reducing the incidence of pathogens. In fact, USDA measuring of plants' process control for the prevalence of Salmonella has seen a significant decrease against the baseline set at the outset of the HACCP program. USDA testing found prevalence in turkey plants was down to 3.1 percent during the first six months of 2011 from a baseline prevalence of 19.6 percent.

Critics of the rule will be looking closely at plants operating under the project to ensure there are no public health concerns. Consumer groups and the inspectors unions will strongly oppose the poultry slaughter inspection rule and will try to claim the existing HACCP-Based Inspection Models Project program has food safety flaws. Sen. Kirsten Gillibrand, D-N.Y., in late 2011 asked the Government Accountability Office to review the program.

Food safety highest priority for industry

Regardless of the government's inspection system, the turkey industry

always has placed the highest priority on food safety and has numerous best management practices to ensure production of the highest quality, saf-



est product possible. Such practices include Food Safety Best Practices for the Production of Turkeys, Best Management Practices for the Production of Ground Turkey and Chiller Best Management Strategies. As an industry, we will continue to research emerging technologies to reduce naturally occurring pathogens in turkey products.

This commitment to food safety transcends competitive issues. The turkey industry has been committed for more than two decades to ensuring food safety information is shared among all companies and that food safety never is used as an issue to compete for the consumer.

The National Turkey Federation commends USDA for releasing this proposed rule and looks forward to the opportunity to provide comment. The proposed rule was published in the Federal Register January 27, with a 90 day public comment period. The federation will submit comments and work with the industry on implementation.

Joel Brandenberger is president of the National Turkey Federation.

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WATT POULTRYUSA 2012 BROILER RANKINGS

Tough economics shake up 2012 broiler rankings

To download 2012 broiler ranking data in a spreadsheet format, sign in or sign up as a user on www.WATTAgNet.com and go to www.WATTAgNet.com/148755.html

Grueling economics in 2011 led to the disappearance of five firms from WATT PoultryUSA's latest broiler rankings, but economic renewal is under way.

BY GARY THORNTON

High grain prices and weak consumer demand for chicken took their toll on the U.S. broiler industry headed into 2012. WATT Poultry USA's Top Poultry Companies 2012 rankings reflect industry upheaval as five chicken producers ceased operations, declared bankruptcy or were acquired in 2011.

Economic toll on companies

Chicken companies sold off, closed or in bankruptcy included the following:

- ✓ Townsends, Inc., ceased operations after entering Chapter 11 bankruptcy. The company's Arkansas complex was sold to Peco Foods. The North Carolina operations of Townsends were closed in 2011 by Omtron Ltd., which brought the processing plants, feed mills and hatcheries while Townsends was under Chapter 11 bankruptcy protection.
- ✓ Allen Family Foods was acquired by Harim Holdings of Korea which restarted operations as Allen Harim Foods, LLC.
- ✓ Cagle's Inc. entered bankruptcy proceedings.
- ✓ Lady Forest Farms ceased operations taking Chapter 7 bank-
- ✓ Vineland Kosher, Inc., ceased operations on Dec. 30, 2010.

Economic renewal amid tough economics

Green shoots appeared, however, as companies positioned for economic renewal in 2012:

✓ No. 1 ranked Tyson Foods, Inc., reopened the Grannis, Ark., plant.

Exclusive data For exclusive online-only data on consolidation in the broiler industry from 1980-2011, sign in or sign up as a user on www.WATTAgNet.com and download the tables and graphs at www.WATTAgNet.com/148730.html

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NATION'S TOP BROILER COMPANIES Number of slaughter processing plants and further processing plants; production numbers based on average weekly slaughter in continental U.S. plants during 2011; WATT PoultryUSA Survey, 2012

Company	Slaughter Plants	Further Proc. Operations ¹	Million Head	Million Lbs. Liveweight	Average Liveweight	Million Lbs. R-T-C
Tyson Foods, Inc. ²	33	9/13	37.00	204.95	5.57	165.86
Pilgrim's Pride Corporation ³	26	0/9	31.58	167.72	5.31	130.82
Sanderson Farms, Inc. ⁴	9	0/1	8.35	62.22	7.45	53.95
Perdue Farms Incorporated	10	2/4	11.75	68.17	5.80	53.54
Wayne Farms, LLC	8	0/2	5.88	42.74	7.27	37.36
Mountaire Farms, Inc.	3		5.39	42.02	7.80	36.12
Koch Foods, Inc.	6	4/1	9.50	47.50	5.00	35.15
Peco Foods, Inc. ⁵	5	1/1	4.17	28.94	6.94	21.88
House of Raeford Farms, Inc., (Poultry Division)	5	2/0	3.60	26.10	7.25	21.40
Foster Farms	5	5/2	5.76	34.52	5.99	20.37
Keystone Foods, LLC	3	0/4	3.43	24.45	7.12	20.20
George's, Inc. ⁶	4	1/1	4.92	21.10	4.29	16.48
Fieldale Farms Corporation	2	3/1	3.25	18.70	5.75	15.70
Amick Farms, Inc./OSI Group	2		2.15	17.75	8.25	15.05
Simmons Foods, Inc.	4	2/1	3.50	17.00	4.95	13.60
Case Foods, Inc.	3	0/1	1.85	15.53	8.40	13.03
O.K. Foods, Inc./O.K. Industries, Inc.	2	2/1	2.50	16.30	6.50	12.82
GNP Company ⁷	2	1/0	1.84	9.20	4.99	7.67
Marshall Durbin Companies	2	1/0	2.35	9.69	4.12	7.65
Claxton Poultry Farms	1		1.90	8.74	4.60	7.08
Mar-Jac Poultry, Inc.	1	1/0	1.98	8.75	4.35	7.00
Cagle's, Inc.	2	2/1	1.90	8.59	4.52	6.61
Allen Harim Foods, LLC ⁸	2		0.79	4.46	5.47	5.98
Harrison Poultry, Inc.	1		0.97	6.29	6.50	4.97
Coleman Natural Foods - Poultry Division ⁹	3	3/3	1.10	6.37	5.72	4.86
Golden-Rod Broilers, Inc.	1		1.07	4.44	4.15	3.12
Farmers Pride, Inc.	1		0.83	4.41	5.35	2.79
Holmes Foods	1	1/0	0.68	2.70	4.00	2.19
Miller Poultry	1		0.40	2.06	5.10	1.44
MBA Poultry, LLC	1	1/0	0.31	1.91	6.15	1.25
Gerber's Poultry	1	1/0	0.31	1.59	5.07	1.11
Gentry Poultry Co., Inc.	1	1/0	0.25	1.09	4.35	1.00
Park Farms, Inc.	1	1/0	0.33	1.32	4.00	0.99
Hain Pure Protein Corp.	1	1/0	0.24	1.25	5.50	0.95
Murray's Chickens/MB Food Processing Inc.	1	1/0	0.25	1.25	5.00	0.81
Empire Kosher Poultry, Inc.	1	1/1	0.22	1.10	4.98	0.59
Agri Star Meat & Poultry, LLC			0.07	0.38	5.40	0.27
Eberly Poultry, Inc.	1	1/0	0.02	0.02	4.80	0.08
TOTALS	156	48/47	162.39	941.32	5.63	<i>7</i> 51 <i>.</i> 74

¹Number of further processing operations non-cooked/cooked, ²Tyson Foods, Inc., reopened Grannis, Ark., plant in 2011, ³Pilgrim's Pride Corporation reopened Douglas, Ga., plant in 2011, ⁴ Sanderson Farms opened a plant in Kinston, N.C., in 2011, ⁵Peco Foods, Inc., acquired Batesville, Ark., plant from Townsends, Inc. in 2011, ⁶George's, Inc., acquired Harrisonburg, Va., complex from Tyson Foods in May 2011, ⁷Gold'n Plump Poultry, Inc., changed name to GNP Company, ⁸Harim Holdings of Korea acquired Allen Family Foods and began operations as Allen Harim Foods, LLC, in 2011, ⁹ Coleman Natural Foods includes production for Draper Valley Farms, Inc., in 2011, ¹⁰ Lady Forest Farms ceased operations in 2011 due to Chapter 7 bankruptcy. Townsends, Inc., ceased operations in 2011 due to Chapter 11 bankruptcy. Vineland Kosher Poultry, Inc., ceased operations on Dec. 30, 2010, © WATT PoultryUSA

AVG. WEEKLY BROILER SLAUGHTER, MILLION HEAD, Aggregate and Percentage Change from 2010 to 2011; WATT PoultryUSA Survey, 2012				
Company	2010	2011	Change	% Change
Agri Star Meat & Poultry, LLC	0.07	0.07		
Allen Harim Foods, LLC1	2.14	0.79	-1.35	-63.1%
Amick Farms, Inc./OSI Group	1.75	2.15	0.40	22.9%
Cagle's, Inc.	2.03	1.90	-0.13	-6.4%
Case Foods, Inc.	1.85	1.85		
Claxton Poultry Farms	1.72	1.90	0.18	10.5%
Coleman Natural Foods - Poultry Division2	1.02	1.10	0.08	7.8%
Eberly Poultry, Inc.		0.02		
Empire Kosher Poultry, Inc.	0.23	0.22	-0.01	-4.3%
Farmers Pride, Inc.	0.80	0.83	0.03	3.8%
Fieldale Farms Corporation	3.25	3.25		
Foster Farms	5.70	5.76	0.06	1.1%
Gentry Poultry Co., Inc.	0.31	0.25	-0.06	-19.4%
George's, Inc.	4.85	4.92	0.07	1.4%
Gerber's Poultry	0.32	0.31	-0.01	-3.1%
GNP Company	1.74	1.84	0.10	5.7%
Golden-Rod Broilers, Inc.	1.10	1.07	-0.03	-2.7%
Hain Pure Protein Corp.	0.23	0.24	0.01	4.3%
Harrison Poultry, Inc.	0.93	0.97	0.04	4.3%
Holmes Foods	0.65	0.68	0.03	4.6%
House of Raeford Farms, Inc., (Poultry Div)	3.80	3.60	-0.20	-5.3%
Keystone Foods, LLC	3.63	3.43	-0.20	-5.5%
Koch Foods, Inc.	9.50	9.50		
Mar-Jac Poultry, Inc.	2.00	1.98	-0.02	-1.0%
Marshall Durbin Companies	2.32	2.35	0.03	1.3%
MBA Poultry, LLC	0.32	0.31	-0.01	-3.1%
Miller Poultry		0.40		
Mountaire Farms, Inc.	5.07	5.39	0.32	6.3%
Murray's Chickens/MB Food Processing Inc.	0.23	0.25	0.02	8.7%
O.K. Foods, Inc./O.K. Industries, Inc.	3.00	2.50	-0.50	-16.7%
Park Farms, Inc.	0.33	0.33		
Peco Foods, Inc.	3.39	4.17	0.78	23.0%
Perdue Farms Incorporated	12.04	11.75	-0.29	-2.4%
Pilgrim's Pride Corporation	32.24	31.58	-0.66	-2.0%
Sanderson Farms, Inc.	7.79	8.35	0.56	7.2%
Simmons Foods, Inc.	4.20	3.50	-0.70	-16.7%
Tyson Foods, Inc.	37.40	37.00	-0.40	-1.1%
Wayne Farms, LLC	5.56	5.88	0.32	5.8%
TOTALS		162.39		

¹ Allen Harim Foods, LLC production figures based on operations from September through December, 2011. Harim Corp. purchased Allen Family Foods after the company declared bankrupty in 2011, ² Coleman Natural Foods includes production for Draper Valley Farms in 2011, ³ Lady Forest Farms and Townsends, Inc., ceased operations in 2011 after declaring bankruptcy. Vineland Kosher Poultry, Inc., ceased operations on Dec. 30, 2010. © WATT PoultryUSA

- ✓ Pilgrim's, Inc., reopened the Douglas, Ga., plant.
- Sanderson Farms opened a plant in Kinston, N.C.

Acquisitions are also part of the economic renewal:

- George's, Inc., acquired the Harrisonburg, Va., complex from Tyson Foods.
- O.K. Foods was acquired by Mexican chicken company Industrias Bachoco SAB de CV.

Topsy-turvy rankings

It was a topsy-turvy year for the broiler rankings. In a year when 18 companies reported increases in ready-to-cook chicken production and 11 reported decreases, few companies stayed put in the rankings.

While Tyson Foods and Pilgrim's retained their locks on the No. 1 and 2 positions in the rankings, Sanderson Farms – with the opening of the plant in Kinston, N.C. – edged out Perdue Farms for the No. 3 spot by a mere

0.5 million pounds weekly.

Wayne Farms and Mountaire Poultry jumped ahead of Koch Foods to claim the No. 5 and 6 berths in the rankings. Peco Foods jumped to the No. 8 spot passing House of Raeford Farms and Foster Farms now at No. 9 and No. 10, respectively.

Companies making notable moves up in the rankings in 2011 included George's to No. 12 from No. 15; Amick Farms to No. 14 from No. 18; and GNP Company to No. 18 from No. 23.

Other companies slipping more than one spot in the rankings included Simmons Foods, O.K. Foods and Allen Harim.

Capital improvements

Peco Foods purchased the Arkansas complex from Townsends Inc. in 2011. The purchase included the grow-out operations, hatchery, feed mill, slaughter plant and wastewater treatment facilities. The company also constructed a new 8,900-ton feed mill at Lake Mississippi with a 110-railcar loop with

future capacity up to 17,800 tons. Peco plans \$15 million of equipment improvements at the Batesville, Ark., complex.

George's purchased the Harrisonburg, Va., complex from Tyson Foods in May 2011. The complex includes a feed mill, hatchery, slaughter and deboning plant and truck shop.

GNP Company expanded the water treatment facility and chilling system at the Cold Spring, Minn., complex in 2011. Mar-Jac Poultry has plans for a \$2 million expansion of its deboning operation.

Farmers Pride adopted Slow Induction Anesthesia in its slaughter operation in 2011.

Miller Poultry installed a new pellet mill and Ossid seamed packaging equipment in 2011.

Gerber Poultry has plans to expand its hatchery at a cost of \$750,000 in 2011, including the addition of a new egg setter. The company also plans to upgrade its sizing line and rolling stock.



WATT POULTRYUSA 2012 BROILER RANKINGS

Top US Broiler Companies: 2012 Profiles

Broiler industry rankings, production volume and marketing data on the US top broiler companies. BY GARY THORNTON

WATT PoultryUSA rankings are based on ready-to-cook average weekly volume in million pounds in the U.S. Data is from an exclusive survey of broiler companies, published sources and industry estimates.

1>Tyson Foods, Inc. Springdale, Arkansas

Ready-To-Cook Volume 165.86 Mil Lbs. Wkly. ▲ 4.86 Mil Lbs. ▲ 3.0% Live Throughput @ Plants 37.0 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.57 Lbs.

Sales	. \$9.598 billion
Employees	115,000
Slaughter/processing plants	
Further processing plants	9
Cooking plants	13
Hatcheries	36
Feed mills	30



Donnie Smith

Tyson Foods produced 165.86 million pounds of ready-to-cook chicken on a weekly basis in 2011, an increase of 4.86 million pounds or 3%. The company slaughtered

37 million broilers on a weekly basis in 2011, according to President and CEO Donnie Smith.

2-Pilgrim's Inc. Greeley, Colorado

Ready-To-Cook Volume 130.82 Mil Lbs. Wkly. ▲ 4.32 Mil Lbs. ▲ 3.0% Live Throughput @ Plants 31.58 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.31 Lbs.

Sales	ion
Employees	000
Slaughter/processing plants (U.S. 26/Me	ex.,
P.R. 4)	.30
Cooking plants	9
Distribution centers	. 16
Rendering plants	8
Hatcheries (48 million eggs wkly)	.40
Feed mills (225,000 metric tons wkly)	.31

Pilgrim's President and CEO Bill Lovette reported 130.82 million pounds of U.S. ready-to-cook chicken production on a weekly basis in 2011, an increase of 4.32 million pounds or 3%.

Sales and marketing: Pilgrim's sales break out 43% retail, 43% foodservice and 14% export. Product forms are 61% fresh and



Bill Lovette

39% frozen; 52% cutup; 13% non-cooked further processed; and 8% cooked. Pilgrim's offers over 2,500 products. Company brands are Pilgrim's Pride,

Pierce and Gold Kist Farms. Geographically, sales break out 91% U.S. and 9% international. Pilgrim's reopened its plant in Douglas, Ga., in 2011.

3>Sanderson Farms, Inc. Laurel, Mississippi

Ready-To-Cook Volume 53.95 Mil Lbs. Wkly. ▲ 4.59 Mil Lbs. ▲ 9.3% Live Throughput @ Plants 8.35 Mil Hd. Wkly. Avg. Wt. Per Hd. 7.45 Lbs.

Sales	\$1.98 billion
Employees	11,215
Slaughter/processing pl	
Cooking plant	1
Hatcheries (10.1 million	n eggs wkly)8

Find more details about the top U.S. and international poultry companies in the World's Top Poultry Companies database at www.WATTAgNet.com/worldtoppoultry.html
The database can be searched by company name, world region or country.
Have an update or change for your company's listing? Email topco@wattnet.net

AVERAGE WEIGHT PER BROILER SLAUGHTERED, LIVE POUNDS Change from 2010 to 2011; WATT PoultryUSA Survey, 2012

Change from 2010 to 2011; WAIT	roulli yus	A Jurvey,	2012				0010.11	0010 11 0/
Company	2006	2007	2008	2009	2010	2011	2010-11 Change	2010-11 % Change
Agri Star Meat & Poultry, LLC					5.40	5.40		
Allen Harim Foods, LLC ¹	6.00	6.21	6.38	5.96	5.78	5.47	-0.31	-5.4%
Amick Farms, Inc./OSI Group	8.00	8.00	8.00	8.20	8.10	8.25	0.15	1.9%
Cagle's, Inc.	4.10	4.05	4.10	4.10	4.79	4.52	-0.27	-5.6%
Case Foods, Inc.	7.35	7.59	7.77	8.14	8.25	8.40	0.15	1.8%
Claxton Poultry Farms	4.72	4.71	4.66	4.70	4.60	4.60		
Coleman Natural Foods - Poultry Division ²	5.75	5.88	5.95	6.01	5.96	5.72	0.07	1.2%
Draper Valley Farms, Inc.	5.29	5.22	5.74	5.53	5.33			
Eberly Poultry, Inc.					5.18	4.80	-0.38	-7.3%
Empire Kosher Poultry, Inc.	4.25	4.25	4.75	4.98	4.98	4.98		
Farmers Pride, Inc.	5.55	5.55	5.55	5.50	5.50	5.35	-0.15	-2.7%
Fieldale Farms Corporation	5.48	5.50	5.60	5.75	5.75	5.75		
Foster Farms	5.37	5.54	5.63	5.69	5.84	5.99	0.15	2.6%
Gentry Poultry Co., Inc.	4.35	4.35	4.35	4.35	4.35	4.35		
George's, Inc.	4.06	4.11	4.10	4.05	4.18	4.29	0.11	2.6%
Gerber's Poultry	5.12	5.09	5.10	4.97	4.93	5.07	0.14	2.8%
GNP Company	4.73	4.77	4.75	4.83	4.85	4.99	0.14	2.9%
Golden-Rod Broilers, Inc.	4.15	4.15	4.15	4.15	4.15	4.15		
Hain Pure Protein Corp.	5.35	5.30	5.30	5.30	5.30	5.50	0.20	3.8%
Harrison Poultry, Inc.	5.96	6.07	6.12	6.13	6.20	6.50	0.30	4.8%
Holmes Foods	4.00	4.00	4.00	4.00	4.00	4.00		
House of Raeford Farms, Inc., (Poultry Div.)	6.67	7.24	7.10	7.15	7.50	7.25	-0.25	-3.3%
Keystone Foods, LLC	6.64	6.64	6.64	6.58	6.94	7.12	0.18	2.6%
Koch Foods, Inc.	4.75	4.75	5.06	5.06	5.00	5.00		
Lady Forest Farms ³	4.05	4.05	4.05	4.05	4.05			
Mar-Jac Poultry, Inc.	4.30	4.40	4.40	4.40	4.40	4.35	-0.05	-1.1%
Marshall Durbin Companies	3.87	3.90	3.90	3.99	4.15	4.12	-0.03	-0.7%
MBA Poultry, LLC	6.15	6.15	6.15	6.15	6.15	6.15		
Miller Poultry			5.50	5.30	5.30	5.10	-0.20	-3.8%
Mountaire Farms, Inc.	7.56	7.66	7.66	7.68	<i>7</i> .81	7.80	-0.01	-0.1%
Murray's Chickens/MB Food Processing Inc.				5.00	5.00	5.00		
O.K. Foods, Inc./O.K. Industries, Inc.	7.00	7.00	6.70	6.70	6.70	6.50	-0.20	-3.0%
Park Farms, Inc.	3.80	3.80	4.00	4.00	4.00	4.00		
Peco Foods, Inc.	7.15	5.77	6.45	7.00	7.36	6.94	-0.42	-5.7%
Perdue Farms Incorporated	5.63	5.87	5.79	5.77	5.72	5.80	0.08	1.4%
Pilgrim's Pride Corporation	5.17	5.24	5.25	5.07	5.03	5.31	0.28	5.6%
Sanderson Farms, Inc.	6.91	6.92	7.27	7.07	7.31	7.45	0.14	1.9%
Simmons Foods, Inc.	4.70	5.11	5.11	5.11	4.95	4.95		
Townsends, Inc. ³	7.85	7.72	8.04	7.95	7.88			
Tyson Foods, Inc.	4.91	4.97	5.05	5.25	5.50	5.57	0.07	1.3%
Vineland Kosher Poultry, Inc. ³					5.10			
Wayne Farms, LLC	6.90	6.74	6.76	6.85	7.17	7.27	0.10	1.4%
AVERAGE	5.50	5.52	5.60	5.60	5.63	5.63		
Allen Harim Foods, LLC production figures based on operations from September through December, 2011. Harim Corp. purchased Allen Family Foods after the company declared bankrupty in								

¹ Allen Harim Foods, LLC production figures based on operations from September through December, 2011. Harim Corp. purchased Allen Family Foods after the company declared bankrupty in 2011, ² Coleman Natural Foods includes production for Draper Valley Farms in 2011, ³ Lady Forest Farms and Townsends, Inc., ceased operations in 2011 after declaring bankruptcy. Vineland Kosher Poultry, Inc., ceased operations on Dec. 30, 2010. © WATT PoultryUSA

Feed mills (74,400 metric tons w	kly)7
Breeder farms	196
Breeder houses	587
Broiler farms	610
Broiler houses	3.686



Joe Sanderson Jr.

Sanderson Farms CEO Joe Frank Sanderson Jr. reported 53.95 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 4.59

million pounds or 9.3%.

Sales and marketing: Sanderson's sales break out 36% retail, 25% foodservice, 16% institutional, 11% industrial and 12% export. Product forms are 87% fresh and 13% frozen; and 96% cut-up. Sanderson Farms has 500 products. The company brand is Sanderson Farms. Geographically, sales break out 30% Southeast, 25% Southwest, 17% Northeast, 14% West, 8% Midwest, 5% international and 1% Northwest.

4>Perdue Farms, Inc. Salisbury, Maryland

Ready-To-Cook Volume 53.54 Mil Lbs. Wkly. ▼ 0.06 Mil Lbs. ▼ 0.1% Live Throughput @ Plants 11.75 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.80 Lbs.

G 1	Φ5 40 1 :11:
Sales	\$5.42 billion
Employees	18,906
Slaughter/processing plants.	10
Further processing plants	2
Cooking plants	4
Distribution centers	4
Rendering plants	2
Hatcheries	16
Feed mills	10
Broiler farms (independent).	2,018

Perdue Farms Chairman James A. "Jim" Perdue reported 53.54 million pounds ready-to-cook chicken production on a weekly basis in 2011, a decrease of 0.06 million pounds or 0.1%.

Sales and marketing: Perdue's



James A. Perdue

sales break out 80% retail, 14% foodservice and 6% export. Product forms are 69% fresh and 31% frozen. Company brands are Perdue. Shenandoah,

Cookin' Good and Harvestland.

5>Wayne Farms, LLC Oakwood, Georgia

Ready-To-Cook Volume 37.36 Mil Lbs. Wkly. ▲ 2.62 Mil Lbs. ▲ 7.5% Live Throughput @ Plants 5.88 Mil Hd. Wkly. Avg. Wt. Per Hd. 7.27 Lbs.

0	
Sales	\$1.46 billion
Employees	8,608
Slaughter/processing plan	nts8
Cooking plants	2
Distribution center	1
Hatcheries (6.15 million of	eggs wkly)8
Feed mills (44,100 metric	tons wkly)7
Breeder farms	268
Breeder houses	506
Broiler farms	797
Broiler houses	3,178



Elton H. Maddox

Wayne Farms President and CEO Elton H. Maddox reported 37.36 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 2.62

million pounds or 7.5%.

Sales and marketing: Wayne Farms sales break out 61% foodservice, 28% industrial, 8% export and 3% retail. Product forms are 47% fresh and 15% frozen; 22% cooked and 16% uncooked further processed. Wayne Farms has 700 products. Company brands are Wayne Farms, Dutch Quality House and Platinum Harvest. Geographically, sales break out 41% South, 17% Northeast, 15% Midwest, 13% West and 8% international.

6>Mountaire Farms, Inc. Millsboro, Delaware

Ready-To-Cook Volume 36.12 Mil Lbs. Wkly. ▲ 2.64 Mil Lbs. ▲ 7.9% Live Throughput @ Plants 5.39 Mil Hd. Wkly. Avg. Wt. Per Hd. 7.80 Lbs.

Sales	\$1.39 billion
Employees	6,000
Slaughter/processing plants	3
Hatcheries (6.77 million eggs	wkly)3
Feed mills (41,400 metric ton	s wkly)4
Breeder farms	158
Breeder houses	366
Broiler farms	955
Broiler houses	2,876



Paul Downes

Mountaire Farms CEO Paul Downes reported 36.12 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 2.64 million pounds or 7.9%.

Sales and marketing: Mountaire Farms, Inc., sales break out 29% retail, 29% foodservice, 22% industrial and 20% export. Product forms are 80% fresh and 20% frozen. Company brands are Mountaire, Sizzlin' Sensations, Bo San, Black Label, Blue Label and private label.

7>Koch Foods, Inc. Chicago, Illinois

Ready-To-Cook Volume 35.15 Mil Lbs. Wkly. NO CHANGE Live Throughput @ Plants 9.50 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.00 Lbs.

Employees
Slaughter/processing plants6
Further processing plants4
Cooking plant1
Distribution centers4
Hatcheries (12 million eggs wkly)6
Feed mills (55,000 metric tons wkly)4
Koch Foods President and CEO Joseph

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all-natural yeast-based feed ingredients, poultry knowledge, and commitment to improving poultry production. Make a power play in your poultry operation with the help of Vi-COR. Learn more at vi-cor.com/team.









C. Grendys reported 35.15 million pounds ready-to-cook chicken production on a weekly basis in 2011, no change from the previous year.

Sales and marketing: Koch's sales break out 55% foodservice, 15% retail, 15% institution and 15% export. Product forms are 25% fresh and 75% frozen. Company brands are Koch Poultry, Antioch Farms, Preferred Foods, Numerous Private Labels, Rogers Royal and Mr. Bennies.

8>Peco Foods, Inc. Tuscaloosa, Alabama

Ready-To-Cook Volume
21.88 Mil Lbs. Wkly.

▲ 2.92 Mil Lbs. ▲ 15.4%
Live Throughput @ Plants
4.17 Mil Hd. Wkly.
Avg. Wt. Per Hd. 6.94 Lbs.

Sales	.\$929 million
Employees	4,869
Slaughter/processing plants	5
Further processing plant	1
Cooking plant	1
Hatcheries (4.59 million egg	gs wkly)5
Feed mills (27,800 metric to	ons wkly)5



Mark Hickman

Peco Foods President and CEO Mark Hickman reported 21.88 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 2.92

million pounds or 15.4%.

Sales and marketing: Peco Foods sales break out 30% foodservice, 30% industrial, 25% export and 15% retail. Product forms are 60% fresh and 40% frozen; 95% cutup; 20% non-cooked further processed; and 7% cooked. The company brand is

Peco. Geographically, sales break out 25% international, 20% Southeast, 20% West, 15% Midwest, 15% Northwest and 5% Northeast.

Capital improvements: Peco Foods purchased the Arkansas complex from Townsend Inc. in 2011. The purchase included the grow-out operations, hatchery, feed mill, slaughter plant and wastewater treatment facilities. The company also completed a new 8,900-ton feed mill at Lake Mississippi with a 110-railcar loop with future capacity up to 17,800 tons.

Peco plans \$15 million of equipment improvements at the Batesville, Ark., complex.

9>House of Raeford Farms Rose Hill, North Carolina

Ready-To-Cook Volume
21.40 Mil Lbs. Wkly.

▼ 2.0 Mil Lbs. ▼ 8.5%
Live Throughput @ Plants
3.60 Mil Hd. Wkly.

Avg. Wt. Per Hd. 7.25 Lbs.

Employees	5,100
Slaughter/processing plants	5
Further processing plants	2
Hatcheries (5.01 million eggs wkly).	4
Feed mills (39,000 metric tons wkly)	4

House of Raeford President and COO



Bob Johnson

Don Taber reported 21.40 million pounds ready-to-cook chicken production on a weekly basis in 2011, a decrease of 2.0 million pounds or 8.5%.

Sales and market-

ing: House of Raeford's sales break out 42% foodservice, 28% industrial, 16% retail and 14% export. Product forms are 80% fresh and 20% frozen; and 44% cut-up. House of Raeford has 500 products. Brands are House of Raeford Farms and Columbia Farms. Geographically, sales break out 69% Southeast, 14% international, 8% Northeast, Northwest 4%, 2% Midwest, 2% Southwest and 1% West.

10>Foster Farms Livingston, California

Ready-To-Cook Volume 20.37 Mil Lbs. Wkly. ▲ 0.41 Mil Lbs. ▲ 2.1% Live Throughput @ Plants 5.76 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.99 Lbs.

Sales \$1.6 billion
Employees
Slaughter/processing plants5
Further processing plants5
Cooking plants2
Distribution centers2
Rendering plants2
Hatcheries (9.09 million eggs wkly)6
Feed mills (32,700 metric tons wkly)4
Breeder farms132
Breeder houses376
Broiler farms304
Broiler houses2,053



Ron Foster

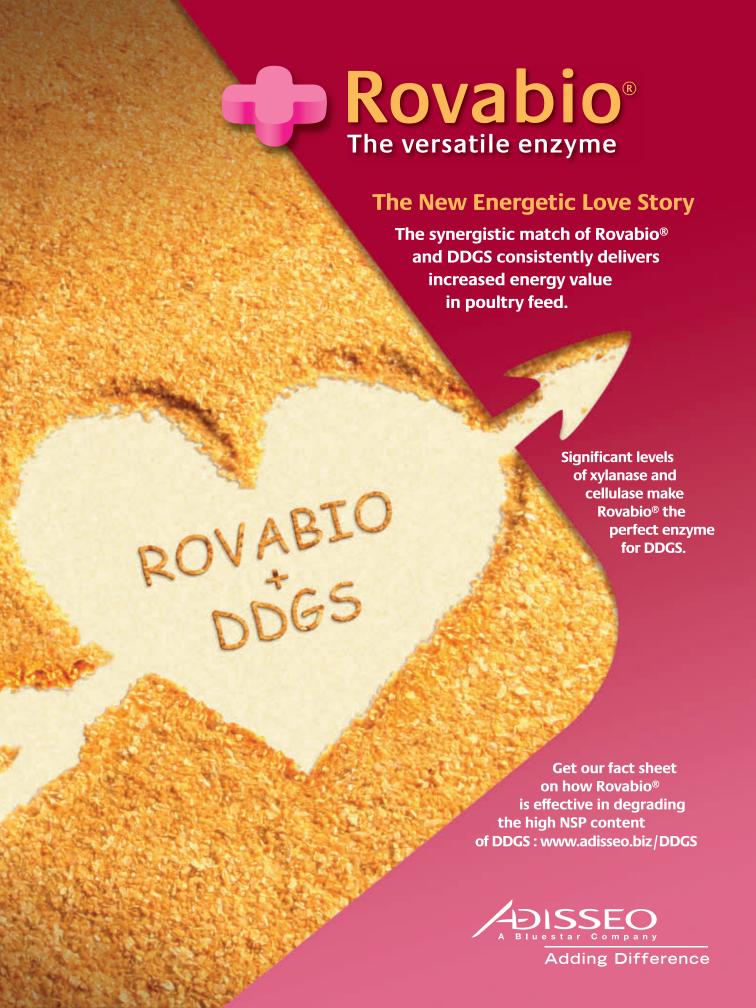
Foster Farms CEO and President Ron Foster reported 20.37 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 0.41

million pounds or 2.1%.

Sales and marketing: Foster Farms sales break out 81.5% retail, 0.4% institution, 4.1% industrial, 13.0% foodservice and 1% export. Product forms are 64% fresh and 36% frozen; 58% cut-up; 27% cooked; and 15% uncooked further processed. Foster Farms has 918 products. Company brands are Foster Farms and Coastal Range. Geographically, sales break



Perdue Carving classics chicken breast



out 63.5% West, 21.3% Northwest, 6.0% Southwest, 5.3% Southeast, 2.4% Midwest, 1.2% Northeast and 0.3% international.

11>Keystone Foods, LLC Huntsville, Alabama

Ready-To-Cook Volume 20.2 Mil Lbs. Wkly. ▲ 2.19 Mil Lbs. ▲ 12.2% Live Throughput @ Plants 3.43 Mil Hd. Wkly. Ava. Wt. Per Hd. 7.12 Lbs.

Employees	.6,950
Slaughter/processing plants	3
Cooking plants	4
Hatcheries (4.13 million eggs wkly)	3
Feed mills (25,500 metric tons wkl	y)3
Breeder farms	69
Breeder houses	185
Broiler farms	300
Broiler houses	. 1,572

Keystone Foods Senior Vice President Bill Andersen reported 20.2 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 2.19 million pounds or 12.2%. The company makes significant purchases of ready-to-cook chicken for its further-processing operations which bring finished production to 38.0 million pounds weekly.

Sales and marketing: Keystone's sales break out 95% foodservice and 5% export. Product forms are 47% fresh and 20% frozen; and 33% non-cooked further processed. The company brand is Key Farms.

12 George's, Inc. Springdale, Arkansas

Ready-To-Cook Volume
16.48 Mil Lbs. Wkly.

▲ 0.88 Mil Lbs. ▲ 5.6%
Live Throughput @ Plants
4.92 Mil Hd. Wkly.
Avg. Wt. Per Hd. 4.29 Lbs.

Slaughter/processing plants	4
Further processing plant	1
Cooking plant	1
Rendering plant	1

Hatcheries (6.04 million eggs wkly)	5
Feed mills (19,035 metric tons wkly)	4
Breeder farms	. 171
Breeder houses	.338
Broiler farms	.533
Broiler houses	,670



Gary George

George's, Inc., President and CEO Gary George reported 16.48 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of

0.88 million pounds or 5.6%.

Sales and marketing: George's sales break out 83% foodservice, 9% export and 8% retail. Product forms are 80% fresh and 20% frozen; 81% cut-up; and 32% non-cooked further processed. George's offers 800 products. The company brand is George's. Geographically, sales break out 24% Northeast, 20% Midwest, 17% West, 15% Southeast, 11% Southwest, 7% international and 6% Northwest.

Acquisition of Virginia complex: George's purchased the Harrisonburg, Va., complex from Tyson Foods in May 2011. The complex includes a feed mill, hatchery, slaughter and deboning plant and truck shop.

13>Fieldale Farms Corporation Baldwin, Georgia

Ready-To-Cook Volume 15.70 Mil Lbs. Wkly. NO CHANGE Live Throughput @ Plants 3.25 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.75 Lbs.

Sales\$709 r	nillion
Employees	4,200
Slaughter/processing plants	2
Further processing plants	3
Cooking plant	1
Rendering plants	2
Hatcheries (4.52 million eggs wkly)3
Feed mills (29,000 metric tons wkl	y)2
Breeder farms	88

Breeder houses	153
Broiler farms	404
Broiler houses	1 420



Tom Hensley

Fieldale Farms President Tom Hensley reported 15.70 million pounds ready-tocook chicken production on a weekly basis in 2011, no

change from the previous year.

Sales and marketing: Fieldale's sales break out 64% retail, 26% foodservice, 10% export and 1% institutional. Product forms are 77% fresh and 23% frozen; 87% cut-up; and 3% cooked. Fieldale Farms has 740 products. The company brand is Fieldale Farms. Geographically, sales break out 48% Southeast, 24% Northeast, 12% international, 11% Midwest and 5% West.

14>Amick Farms, Inc. Leesville, South Carolina

Ready-To-Cook Volume
15.05 Mil Lbs. Wkly.

▲ 3.55 Mil Lbs. ▲ 30.9%
Live Throughput @ Plants
2.15 Mil Hd. Wkly.

Avg. Wt. Per Hd. 8.25 Lbs.

Sales	\$560 million
Employees	over 2,500
Slaughter/processing plants.	2
Distribution centers	2
Hatcheries (2.72 million egg	s wkly)2
Feed mills (22,750 metric to	ns wkly)2
Breeder farms	24
Breeder houses	48
Broiler farms	311
Broiler houses	1,087

Amick Farms President and CEO Ben Harrison reported 15.05 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 3.55 million pounds or 30.9%.

Sales and marketing: Amick Farms sales break out 72% institution, 11% food-service, 10% retail and 7% export. Product forms are 85% fresh and 15% frozen; 100%



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Ben Harrison

cut-up. Amick Farms has 100 products. The company brand is Amick Farms. Geographically, sales break out 36% Northeast, 32% Southeast, 15%

Midwest, 8% Southwest, 7% international, 1% Northwest and 1% West.

15>Simmons Foods, Inc. Siloam Springs, Arkansas

Ready-To-Cook Volume
13.6 Mil Lbs. Wkly.
▼ 2.7 Mil Lbs. ▼ 16.6%
Live Throughput @ Plants
3.5 Mil Hd. Wkly.
Avg. Wt. Per Hd. 4.95 Lbs.

Sales	\$700 million
Employees	4,700
Slaughter/processing plants	34
Further processing plants	2
Cooking plant	1
Distribution center	1

Rendering plant	1
Hatcheries (5.11 million eggs wkly)	4
Feed mills (25,000 metric tons wkly).	2
Breeder farms	80
Breeder houses	169
Broiler farms	241
Broiler houses1,	200

Simmons Foods COO Todd Simmons reported 13.6 million pounds ready-to-cook chicken production on a weekly basis in 2011, a decrease of 2.7 million pounds or 16.6%.

Sales and marketing: Simmons



Todd Simmons

sales break out 30% foodservice, 19% industrial, 12% retail, and 39% export. Product forms are 32% frozen and 10% fresh; 11% non-cooked further processed; and 47%

cooked. The company offers 600 products. The brand is Simmons. Geographically, sales break out 25%

international, 16% Northeast, 16% Southeast, 16% West, 11% Southwest, 8% Midwest and 8% Northwest.

16> Case Foods, Inc. Troutman, North Carolina

Ready-To-Cook Volume
13.03 Mil Lbs. Wkly.

▲ 0.31 Mil Lbs. ▲ 2.4%
Live Throughput @ Plants
1.85 Mil Hd. Wkly.
Avg. Wt. Per Hd. 8.40 Lbs.

Sales\$599	million
Employees	2,500
Slaughter/processing plants	3
Cooking plant	1
Hatcheries (2.52 million eggs wkly	y)3
Feed mills (26,000 metric tons wk	aly)3
Breeder farms	67
Breeder houses	148
Broiler farms	372
Broiler houses	1,074

Case Foods CEO Thomas R. Shelton reported 13.03 million pounds ready-to-cook chicken production on a weekly basis



Thomas R. Shelton

in 2011, an increase of 0.31 million pounds or 2.4%.

Sales and marketing: Case Foods sales break out 45% foodservice, 35% industrial, 10% export, 5% institution and 5% retail. Product forms are 80% fresh and 20% frozen; 98% cut-up; 30% non-cooked further processed; and 8% cooked. Case Foods has 410 products. Company brands are Case Farms and Tasty Eight. Geographically, sales break

out 30% Northeast, 25% Midwest, 20% West, 10% Southeast, 10% international and 5% Southwest.

17>O.K. Foods, Inc. Fort Smith, Arkansas

Ready-To-Cook Volume 12.82 Mil Lbs. Wkly. ▼ 3.0 Mil Lbs. ▼ 19.0%

Live Throughput @ Plants 2.5 Mil Hd. Wkly. Avg. Wt. Per Hd. 6.5 Lbs.

O.K. Foods CEO Paul Fox reported 12.82 million pounds ready-to-cook chicken production on a weekly basis in 2011, a decrease of 3.0 million pounds or 19%.

Sales and marketing: Sales break out 45% retail, 30% foodservice and 25%



Paul Fox

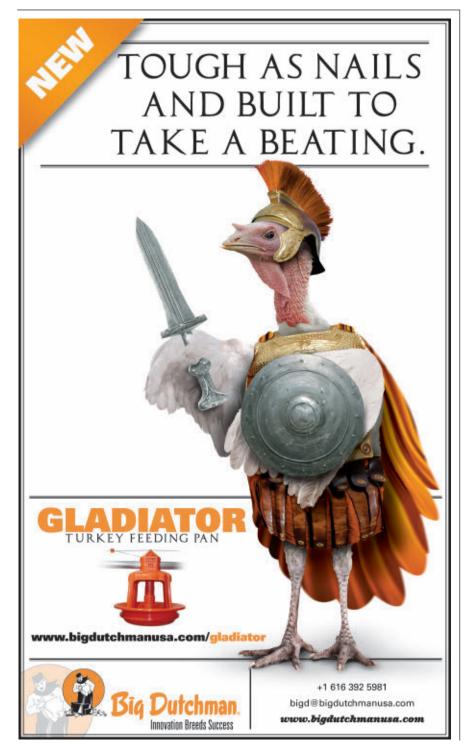
export. Product forms are 45% fresh and 55% frozen; 95% cut-up; 65% non-cooked further processed; and 35% cooked. O.K. Foods has 200 products. The company

brand is Tender Bird. Geographically, sales break out 50% international, 20% Southeast, 10% Midwest, 10% Northeast and 10% Southwest.

18>GNP Company St. Cloud, Minnesota

Ready-To-Cook Volume
7.67 Mil Lbs. Wkly.

▲ 0.77 Mil Lbs. ▲ 11.2%
Live Throughput @ Plants
1.84 Mil Hd. Wkly.
Avg. Wt. Per Hd. 4.99 Lbs.



Sales	\$316 million
Employees	1,500
Slaughter/processing plants	2
Further processing plant	1
Distribution center	1
Hatcheries (2.18 million eggs	s wkly)2
Feed mills (8,344 metric tons	s wkly)2
Breeder farms	67
Breeder houses	77
Broiler farms	236
Broiler houses	268

Gold'n Plump CEO Mike Helgeson reported 7.67 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 0.77 million pounds or 11.2%.

Sales and marketing: Gold'n Plump sales break out 56.4% retail, 20.8% food-



Mike Helgeson

service, 15.9% industrial, 4.9% other and 2% export. Product forms are 94.4% fresh and 5.6% frozen; and 83% cut-up. Gold'n Plump has 362 products. The company

brands are Gold'n Plump, Just Bare and Sunny Roost. Geographically, sales break out 76% Midwest, 9% West, 7% Southeast, 6% Northeast and 2% international.

Capital improvements: Gold'n Plump expanded the water treatment facility and chilling system at the Cold Spring, Minn., complex in 2011.

19>Marshall Durbin Companies Irondale, Alabama

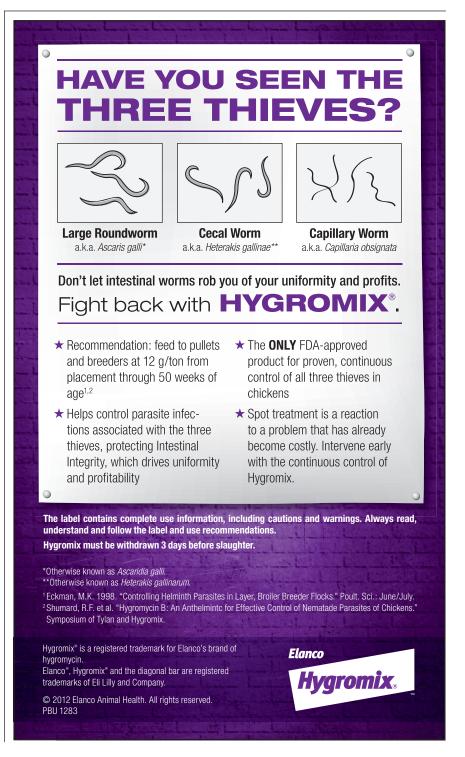
Ready-To-Cook Volume 7.65 Mil Lbs. Wkly. ▲ 0.15 Mil Lbs. ▲ 2.0% Live Throughput @ Plants 2.35 Mil Hd. Wkly. Avg. Wt. Per Hd. 4.12 Lbs.

Sales	\$326 million
Employees	2,000
Slaughter/processing plants.	2
Further processing plant	1
Distribution centers	2
Hatcheries (2.99 million egg	s wkly)3
Feed mills (9,700 metric ton	s wkly)2
Breeder farms	96

Breeder houses	196
Broiler farms	180
Broiler houses	657

Marshall Durbin President Melissa Durbin reported 7.65 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 0.15 million pounds or 2%.

Sales and marketing: Marshall Durbin Companies sales break out 65% foodservice, 15% export, 10% industrial, 8% retail and 2% institution. Product forms are 89% fresh and 11% frozen; 83.4% cut-up. The company brand is Marshall Durbin. Geographically, sales break out 50% Southeast, 14% international, 12%



Directory of who's who at U.S. poultry companies A listing of executives at U.S. poultry companies is online at www.WATTAgNet.com/148699.html





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Northeast, 8% Midwest, 8% Southwest and 8% West.

20-Claxton Poultry Farms Claxton, Georgia

Ready-To-Cook Volume 7.08 Mil Lbs. Wkly. ▲ 0.68 Mil Lbs. ▲ 10.6% Live Throughput @ Plants 1.90 Mil Hd. Wkly. Avg. Wt. Per Hd. 4.60 Lbs.

Employees
Slaughter/processing plant1
Hatcheries (2,260,000 million eggs wkly) 2
Feed mill (7,800 metric tons wkly)1
Breeder farms
Breeder houses
Broiler farms
Broiler houses539



Jerry Lane

Claxton Poultry President Jerry Lane reported 7.08 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of

0.68 million pounds or 10.6%.

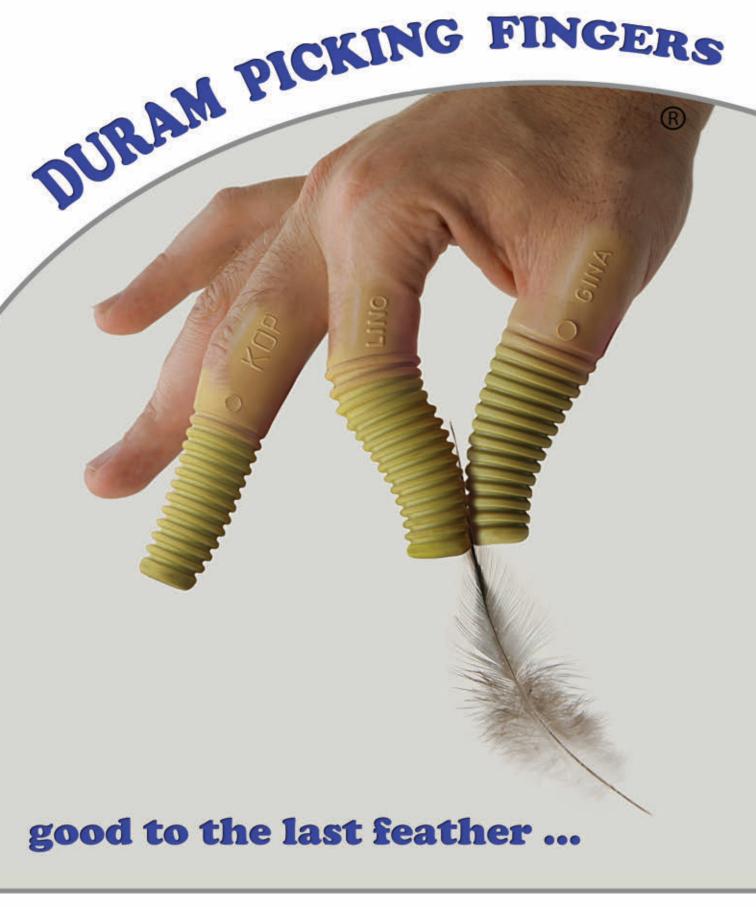
Sales and marketing: Claxton Poultry sales break out 55% foodservice, 35% retail and 10% export. Product forms are 82% fresh and 18% frozen; and 90% cut-up. Claxton Poultry has 135 products. The company brand is Claxton Select.

21>Mar-Jac Poultry, Inc. Gainesville, Georgia

Ready-To-Cook Volume
7.0 Mil Lbs. Wkly.

▼ 0.2 Mil Lbs. ▼ 2.8%
Live Throughput @ Plants
1.98 Mil Hd. Wkly.
Ava. Wt. Per Hd. 4.35 Lbs.

Sales\$270 million
Employees1,200
Slaughter/processing plant1
Further processing plant1
Hatchery (2.5 million eggs wkly)1
Feed mill (9,500 metric tons wkly)1



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Breeder farms	32
Breeder houses	56
Broiler farms	350
Broiler houses	675

Mar-Jac Poultry CEO Pete Martin reported 7.0 million pounds ready-to-cook chicken production on a weekly basis in 2011, a decrease of 0.2 million pounds or 2.8%.

Sales and marketing: Mar-Jac sales



break out 45% foodservice, 30% export and 25% institution. Product forms are 60% fresh and 40% frozen; 80% cut-up; and 30%

Pete Martin

non-cooked further processed. Mar-Jac has 200 products. The company brand is MJ. Geographically, sales break out 40% Southeast, 30% international. 15% Midwest and 15% Northeast.

Capital improvements: Mar-Jac Poultry has plans for a \$2 million expansion of its deboning operation.

22>Cagle's, Inc. Atlanta, Georgia

Ready-To-Cook Volume 6.61 Mil Lbs. Wkly. ▼ 0.87 Mil Lbs. ▼ 11.6% Live Throughput @ Plants 1.90 Mil Hd. Wkly. Avg. Wt. Per Hd. 4.52 Lbs.

Sales	\$325 million
Employees	1,620
Slaughter/processing plants.	2
Further processing plants	2
Cooking plant	1
Distribution center	1
Hatchery (2.47 million eggs	wkly)1
Feed mill (15,000 metric tor	ıs wkly)1
Breeder farms	56
Breeder houses	147
Broiler farms	154
Broiler houses	618

Cagle's Chairman and CEO J. Douglas Cagle reported 6.61 million pounds ready-to-cook chicken production on a weekly basis in 2011, a decrease

of 0.87 million pounds or 11.6%.

Sales and marketing: Cagle's sales



J. Douglas Cagle

break out 31% institution, 27% foodservice. 24% export and 18% retail. Product forms are 76% fresh and 24% frozen; 92% cut-up and 8% non-cooked further processed. The

company has 12 brands (including private label). Geographically, sales break out 26% Midwest, 24% international, 23% Southeast, 22% Northeast, 4% West and 1% Southwest.

23>Allen Harim Foods LLC Seaford, Delaware

Ready-To-Cook Volume 5.98 Mil Lbs. Wkly. Live Throughput @ Plants 0.79 Mil Hd. Wkly. Ava Wt Per Hd. 5.47 Lbs

g. **1. 1 ci 1 ld. 5.47 Lb3.	
oyees2	2,300
hter/processing plants	2
ering plant	1
neries (2.43 million eggs wkly).	2
mills (8,700 metric tons wkly).	2
ler farms	38
ler houses	98
er farms	271
er houses	750

Allen Harim Foods CEO Gary Gladys reported 5.98 million pounds ready-to-cook chicken production on a weekly basis beginning in September of 2011. Allen Harim Foods was formed after South Korean food company Harim Corp. purchased the operations of Allen Family Foods, which declared bankruptcy in 2011. The new company's weekly production of 5.98 million pounds of ready-to-cook chicken weekly represents a decrease of 3.72 million pounds or 38.4% from that of Allen Family Foods in 2010.

Sales and marketing: Allen Harim sales break out 74% retail, 21% foodservice and 5% export. Product forms are 95% fresh and 5% frozen; 72% cut-up. Company

brands are Allen's and Nature's Sensation. Allen Harim also packs under private label. Geographically, sales break out 85% Northeast, 8% Midwest, 6% international and 1% Southeast.

24 Harrison Poultry, Inc. Bethlehem, Georgia

Ready-To-Cook Volume 4.97 Mil Lbs. Wkly. ▲ 0.35 Mil Lbs. ▲ 7.6% Live Throughput @ Plants 0.97 Mil Hd. Wkly.

Avg. Wt. Per Hd. 6.50 Lbs.

Sales	\$200 million
Employees	800
Slaughter/processing plant	1
Hatchery (1.2 million eggs w	kly)1
Feed mill (6,500 metric tons	wkly)1
Breeder farms	30
Breeder houses	45
Broiler houses	435



Mike Welch

Harrison Poultry President and CEO Mike Welch reported 4.97 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 0.35

million pounds or 7.6%.

Sales and marketing: Harrison Poultry sales break out 60% retail, 25% foodservice, 10% export and 5% institution. Product forms are 85% fresh and 15% frozen; and 75% cut-up. The company brand is Harrison Golden Goodness.

25>Coleman Natural Foods Lakewood, Colorado

Ready-To-Cook Volume 4.86 Mil Lbs. Wkly. ▲ 0.41 Mil Lbs. ▲ 9.2% Live Throughput @ Plants 1.1 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.72 Lbs.

Sales	\$538	million
Employees		2,312

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Slaughter/processing plants	3
Further processing plants	
Cooking plants	3
Distribution centers	
Hatcheries (819,000 eggs wkly)	2
Feed mills (2,840 metric tons wkly)	
Breeder farms	13
Breeder houses	
Broiler farms	
Broiler houses	

Coleman Natural Foods CEO Mark McKay reported 4.86 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 0.41 million pounds or 9.2%. The company's production volume includes Draper Valley Farms, Inc., which was purchased by Coleman Natural Foods in 2010.

Sales and marketing: Coleman Natural sales break out 62% retail, 25% foodservice and 13% industrial.

Company brands are Coleman Natural, Rosie Organic, Rocky the Range Chicken, Coleman Organic, Draper Valley Farms, Draper Valley Farms Organic, Ranger - The Free Range Chicken and Han's All-Natural. Geographically, sales break out 25% Northeast, 25% West, 20% Northwest, 20% Southeast, 5% Midwest and 5% Southwest.

26>Golden-Rod Broilers, Inc. Cullman, Alabama

Ready-To-Cook Volume 3.12 Mil Lbs. Wkly. Live Throughput @ Plants 1.07 Mil Hd. Wkly. Avg. Wt. Per Hd. 4.15 Lbs.

Slaughter/processing plant	l
Hatcheries	3
Feed mill	1

27-Farmers Pride, Inc. Fredericksburg, Pennsylvania

Ready-To-Cook Volume 2.79 Mil Lbs. Wkly. ▲ 0.01 Mil Lbs ▲ 0.4% Live Throughput @ Plants 0.83 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.35 Lbs.

Sales	200 million
Employees	1,150
Slaughter/processing plant	1
Hatchery (615,000 eggs wkly)1
Broiler farms	110
Broiler houses	200

Farmers Pride Chairman and President CEO Scott I. Sechler reported 2.79 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 0.01 million pounds or 0.4%.

Sales and marketing: Farmers Pride, Inc., sales break out 80% retail and 20% food-



service. Product forms are 85% fresh and 15% frozen; and 85% cut-up. Farmers Pride has 40 products. Company brands are Farmers Pride and Bell & Evans. Geographically, sales break out 60% Northeast, 18% Midwest, 10% Southeast, 10% Southwest and 2% West.

Capital Improvements: Farmers Pride adopted Slow Induction Anesthesia in its slaughter operation in 2011. "[Slow Induction Anesthesia] is the most humane, low-stress system that gently puts the birds to sleep before they are processed," the company said.

28>Holmes Foods Nixon, Texas

Ready-To-Cook Volume 2.19 Mil Lbs. Wkly. Live Throughput @ Plants 0.68 Mil Hd. Wkly. Avg. Wt. Per Hd. 4.00 Lbs.

Employees4	-25
Slaughter/processing plant	1
Further processing plant	1



4	Feed mill (2,800 met-
	ric tons wkly)1
	Breeder farms 12
Phillip Morris	Breeder houses40
Broiler farms	35
Broiler houses	179

Distribution center..1

Hatchery (715,000

eggs wkly).....1

29>Miller Poultry Orland, Indiana

Ready-To-Cook Volume 1.44 Mil Lbs. Wkly. Live Throughput @ Plants 0.4 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.10 Lbs.

Sales	.\$88 million
Employees	400
Slaughter/processing plant	1
Hatchery	1
Feed mill	1
Broiler farms	120

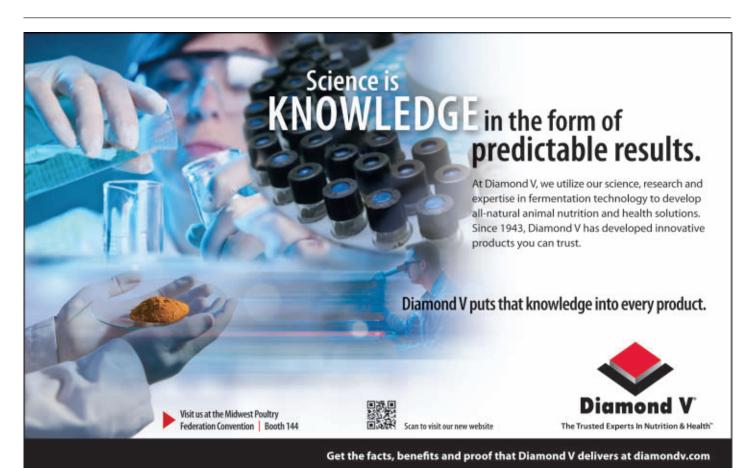
Miller Poultry President Galen Miller reported production of 1.44 million pounds ready-to-cook chicken on a weekly basis in 2011.

Sales and marketing: Company sales break out 80% retail, 5% institutional, and 5% foodservice. Product forms are 98% fresh and 2% frozen; 60% cut-up; and 1% cooked. Sales are predominantly (90%) in the Midwest. The company brand is Amish Country Poultry.

Capital improvements: Miller Poultry installed a new pellet mill and Ossid seamed packaging equipment in 2011.

30>MBA Poultry, LLC Tecumseh, Nebraska

Ready-To-Cook Volume 1.25 Mil Lbs. Wkly. Live Throughput @ Plants 0.31 Mil Hd. Wkly. Avg. Wt. Per Hd. 6.15 Lbs.



Employees	400
Slaughter/processing plant	1
Further processing plant	1

31 Gerber's Poultry Kidron, Ohio

Ready-To-Cook Volume
1.11 Mil Lbs. Wkly.

▲ 0.01 Mil Lbs. ▲ 0.9%
Live Throughput @ Plants
0.31 Mil Hd. Wkly.
Avg. Wt. Per Hd. 5.07 Lbs.

Sales	.\$64 million
Employees	350
Slaughter/processing plant	1
Further processing plant	1
Distribution center	1
Hatchery (400,000 eggs wkly	y)1
Broiler farms	115
Broiler houses	135



million pounds or 0.9%.

Mike Gerber

Gerber's Poultry President Mike Gerber reported 1.11 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 0.01

Sales and marketing: Gerber's Poultry sales break out 70% retail and 30% foodservice. Product forms are 95% fresh and 5% frozen; 75% cut-up; and 10% non-cooked further processed.

and 10% non-cooked further processed. The company brand is Gerber's Amish Farm Chicken. Geographically, sales are all in the Midwest.

Capital improvements: Gerber Poultry has plans to expand the hatchery

at a cost of \$750,000, including the addition of a new egg setter. The company also plans to upgrade its sizing line and rolling stock.

32>Gentry Poultry Co., Inc. Ward, South Carolina

Ready-To-Cook Volume
1.0 Mil Lbs. Wkly.

▼ 0.02 ▼ 2%
Live Throughput @ Plants
0.25 Mil Hd. Wkly.

crease of 0.02 million pounds or 2%.

Sales and marketing: Gentry Poultry sales break out 40% retail, 30% foodservice and 30% institutional. Product forms are 100% fresh; 70% cut-up; and 10% non-cooked further processed. Gentry Poultry has 30 products. The company brand is Gentry.

33>Park Farms, Inc. Canton, Ohio

Ready-To-Cook Volume 0.99 Mil Lbs. Wkly. Live Throughput @ Plants 0.33 Mil Hd. Wkly. Avg. Wt. Per Hd. 4.00 Lbs.

Employees320

GNP Company brands include Gold'n Plump and Just Bare.



Slaughter/processing plant	1
Further processing plant	1
Distribution center	1
Hatchery (400,000 eggs wkly)	1
Broiler farms	14
Broiler houses	105

34>Hain Pure Protein Corp. Fredericksburg, Pennsylvania

Ready-To-Cook Volume
0.95 Mil Lbs. Wkly.

▲ 0.03 Mil Lbs. ▲ 3.3%
Live Throughput @ Plants
0.24 Mil Hd. Wkly.
Avg. Wt. Per Hd. 5.5 Lbs.

Employees220
Slaughter/processing plant1
Further processing plant1
Rendering plant1
Hatchery (235,000 eggs wkly)1
Feed mill (1,100 metric tons wkly)1
Broiler farms32
Broiler houses60

Hain Pure Protein President Joe DePippo reported production of 0.95 million pounds ready-to-cook chicken production on a weekly basis in 2011, an increase of 0.03 million pounds or 3.3%.

Sales and marketing: Company sales break out 55% retail and 45% foodservice. Product forms are 95% fresh and 5% frozen; 30% cut-up; and 60% non-cooked further processed. Geographically, sales are 65% Northeast; 30% Midwest; and 5% Southeast. Hain Pure Protein produces natural and organic poultry. The company's FreeBird antibiotic-free chickens are fed a diet free of animal byproducts.

35>Murray's Chickens Fallsburg, New York

Ready-To-Cook Volume 0.81 Mil Lbs. Wkly. ▲ 0.02 Mil Lbs ▲ 2.5%

Live Throughput @ Plants 0.25 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.00 Lbs.

Sales	\$26 million
Employees	368

Murray's Chickens President and CEO Murray Bresky reported production of 0.79 million pounds of ready-to-cook chicken on a weekly basis in 2011, an increase of 0.02 million pounds or 2.5%.

Sales and marketing: Murray's



Murray Bresky

Chickens sales break out 75% retail and 25% foodservice. Product forms are 75% fresh; 5% frozen, 5% cut-up, 10% non-cooked further processed

and 5% cooked. Murray's offers 110 products. The company brand is Murray's Chickens.

36>Empire Kosher Poultry, Inc. Mifflintown, Pennsylvania

Ready-To-Cook Volume 0.59 Mil Lbs. Wkly. Live Throughput @ Plants 0.22 Mil Hd. Wkly. Avg. Wt. Per Hd. 4.98 Lbs.

Employees	680
Slaughter/processing plant	1
Further processing plant	1
Cooking plant	1
Hatchery (480,000 eggs wkly)	1
Feed mill (5,040 metric tons wkly)	1
Breeder farms	9
Breeder houses	16
Broiler farms	40
Broiler houses	

37-Agri Star Meat & Poultry, LLC Postville, Iowa

Ready-To-Cook Volume 0.27 Mil Lbs. Wkly. Live Throughput @ Plants 0.07 Mil Hd. Wkly. Avg. Wt. Per Hd. 5.40 Lbs.

Agri Star Meat & Poultry produced an estimated 0.27 million pounds readyto-cook chicken production on a weekly basis in 2011.

38>Eberly Poultry, Inc. Stevens, Pennsylvania

Ready-To-Cook Volume 0.08 Mil Lbs. Wkly. Live Throughput @ Plants 0.02 Mil Hd. Wkly. Ava. Wt. Per Hd. 4.80 Lbs.

Employees.....82

Eberly Poultry President Robert Eberly reported 0.08 million pounds ready-to-cook chicken production in 2011.

Sales and marketing: Eberly Poultry sales break out 70% Northeast, 2% Northwest, 1% West, 10% Midwest, 10% Southeast, 1% Southwest and 6% international.





2012 WATT POULTRYUSA TURKEY RANKINGS

Mid-size US turkey producers continue production growth

Production restraint continues to be the pattern among the largest US turkey producers, while mid-size turkey producers continue their growth. BY GARY THORNTON



No. 1 ranked turkey producer Butterball LLC held production steady in 2011 at 1.3 billion live pounds, no change from the previous year. Production restraint among the top-ranked U.S. turkey producers, in fact, continues to be the pattern for 2012, according to WATT Poultry USA's 2012 Top Poultry Companies rankings.

Modest or no growth among top 6 producers

Among the top six turkey producers, only two increased live production in 2011. No. 2 ranked Jennie-O Turkey Store increased slaughter of live turkeys by 4 million pounds or 0.3%. No. 4 ranked Sara Lee increased live slaughter by 10 million pounds or 3%.

Holding slaughter steady at 1.1 billion pounds was No. 3 ranked Cargill Value Added Meats. Meantime, No. 5 ranked Farbest Foods reduced slaughter from 374 million to 360 million pounds.

Mid-size turkey companies grow again

Continuing a pattern set in 2010, mid-size turkey companies continued their growth in live pounds slaughtered in 2011.

West Liberty Foods set the pace for production increases among the mid-size

turkey producers, raising slaughter by 48.7 million pounds or 29.6%. The firm jumped from No. 15 to

No. 11 in the rankings. It slaughtered 213.3 million pounds of live turkeys in 2011 and projects the addition of another 10.8 million pounds in 2012.

No. 10 ranked Virginia Poultry Growers Cooperative increased its slaughter of turkeys by 21.0 million pounds or 9.4%. The coop slaughtered 245 million pounds of turkeys.

Turkey Valley Farms, the No. 16 ranked company, increased its slaughter of turkeys by

18.0 million pounds or 13.6%. It slaughtered 150.0 million pounds of turkeys in 2011.

Other mid-size gainers

Other mid-size turkey producers increasing slaughter in 2011 included No. 7 ranked Foster Farms up 14.8 million pounds or 5.7%; No. 12 ranked Cooper Farms up 12.0 million pounds or 6.2%; No. 13 ranked Dakota Provisions up 5.0 million pounds or 2.5%; No. 17 ranked Prestage Foods up 9.0 million pounds or 6.9%; No. 18 ranked Zacky Farms up 1.1 million pounds or 0.8%; No. 19 ranked Norbest up 1.9 million pounds or 1.8%; and No. 23 ranked Koch's Turkey Farm up 0.6 million pounds or 4.0%.

Two mid-size producers hold production the same

Among the 12 turkey producers ranked No. 8 through No. 19 in the WATT Poultry USA

To download 2012 turkey ranking data in a spreadsheet format: Sign in or sign up as a user on www.WATTAgNet.com and go to www.WATTAgNet.com/148744.html

survey, only two reported no growth in production. No. 8 ranked Perdue Farms held production at 271.0 million pounds. No. 14 ranked Hain Pure Protein Corp. held production at 182.0 million pounds. None of the 12 producers decreased production.

Notable business

Butterball, LLC, closed the Longmont, Colo., facility, December 31, 2011. The



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>> 2012 WATT POULTRYUSA TURKEY RANKINGS

		2010	2011	2011	2012	2012
Rank	Company	Pounds	Pounds	% Change	Pounds	% Change
- 1	Butterball, LLC	1,300.0	1,300.0		1,300.0	
2	Jennie-O Turkey Store	1,286.0	1,290.0	0.3%	1,275.0	-1.2%
3	Cargill Value Added Meats	1,095.0	1,095.0		1,095.0	
4	Sara Lee	330.0	340.0	3.0%		
5	Farbest Foods, Inc.	374.0	360.0	-3.7%	378.0	5.0%
6	Kraft Foods, Inc./Oscar Mayer	290.0	280.0	-3.4%	280.0	
7	Foster Farms ¹	258.9	273.7	5.7%	280.0	2.3%
8	Perdue Farms Incorporated	271.0	271.0		271.0	
9	House of Raeford Farms, Inc.	247.5	259.0	4.6%	253.0	-2.3%
10	Virginia Poultry Growers Cooperative, Inc. (VPGC)	224.0	245.0	9.4%	245.0	
11	West Liberty Foods, L.L.C.	164.5	213.2	29.6%	224.0	5.1%
12	Cooper Farms	195.0	207.0	6.2%	207.0	
13	Dakota Provisions	200.0	205.0	2.5%	208.0	1.5%
14	Hain Pure Protein Corp.	182.0	182.0		182.0	
15	Michigan Turkey Producers	170.0	180.0	5.9%	185.0	2.8%
16	Turkey Valley Farms	132.0	150.0	13.6%	150.0	
17	Prestage Foods	131.0	140.0	6.9%	140.0	
18	Zacky Farms, LLC	131.3	132.4	0.8%	149.9	13.2%
19	Norbest, Inc. (Moroni Feed Company)	102.8	104.7	1.8%	104.7	
20	Northern Pride Turkey	40.0	40.0		40.0	
21	White Water Processing Co.	30.3	30.3		30.3	
22	Empire Kosher Poultry, Inc.	25.2	25.2		25.2	
23	Koch's Turkey Farm ²	15.3	15.9	4.0%	17.3	8.8%
24	Jaindl Turkey Sales, Inc.	10.5	10.5		11.0	4.8%
Survey	Totals	7,206.3	7,349.9	2.0%		

¹ Foster Farms' 2010 numbers were revised after press in 2011 from 256.6 to 258.9 for 2010, ² Koch's Turkey Farm numbers were added after press for 2010, ³ 2012 numbers are projections. © WATT PoultryUSA

company said the action was necessary due to increased grain and other input costs and to streamline operations. Jennie-O Turkey Store operating profit was up 43% in the company's fiscal year ended October 30, 2011; volume was up 1%; dollar sales were up 12%.

Farbest Foods is expected to start construction of a \$70 million turkey processing plant in Knox County, Ind., this year. Farbest officials say that once their plant is up and running it will process 18,000 turkeys every shift. Sara Lee announced its intention to split into two separate publicly held companies – "CoffeeCo" (International Coffee

& Tea) and "MeatCo" (North American Meats). Sean Connolly will serve as chief executive officer of MeatCo.

Capital improvements

Farbest Foods invested \$10 million in capital improvements in 2011 including in a wastewater system and a brooder hub facility. The company has budgeted \$5 million in 2012 for an additional brooder hub facility and automated processing equipment.

Dakota Provisions invested in the following capital improvements: by-products facility \$7 million, IQF processing \$2 million,

information systems \$1.5 million and water treatment \$800,000. Capital improvements planned for 2012 include a \$25 million expansion of the plant's ready-to-eat, distribution and warehousing facilities.

Michigan Turkey Producers expanded raw processing prior to cooking in 2011.

Norbest budgeted \$4.1 million to add new pellet milling equipment in 2012.

Koch's Turkey Farm introduced a valueadded product line in 2011. The company plans to expand its modified atmosphere packaging to increase its line of value-added products in 2012. ■



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WATT PoultryUSA 2012 RANKINGS

Top US Turkey Companies: Profiles

Turkey industry rankings, production volume and marketing data on the US top turkey companies based on 2011 production. BY GARY THORNTON

WATT PoultryUSA turkey rankings are based on annual slaughter volume pounds in the U.S. Data is from an exclusive survey of broiler companies, published sources and industry

estimates.

1>Butterball, LLC Garner, North Carolina

2011 Slaughter Volume 1.30 Bil. Live Lbs. NO CHANGE 2012 Projected Volume 1.30 Bil. Live Lbs.

Employees	.5,500
Slaughter plants	4
Processing plants	6
Cooking facilities	4
Hatcheries	3
Feed mills	5
Grow-out farms	500

Butterball President and CEO Rod



Rod Brenneman

Brenneman reports the company slaughtered 1.3 billion pounds of live turkeys in 2011, no change from the

previous year.

2>Jennie-O Turkey Store Willmar, Minnesota

2011 Slaughter Volume
1.29 Bil. Live Lbs.

▲ 4.0 Bil. Live Lbs. ▲ 0.3%
2012 Projected Volume
1.28 Bil. Live Lbs.

Slaughter plants	4
Processing plants	7
Cooking facilities	5

Jennie-O Turkey Store President Glenn Leitch reports the company



Glenn Leitch

slaughtered 1.29 billion pounds of live turkeys in 2011, an increase of 4.0 million pounds or 0.3%. The company projects it will slaugh-

ter 1.275 billion pounds of live turkeys in 2012. Jennie-O Turkey Store is a wholly-owned subsidiary of Hormel Foods.

3>Cargill Value Added Meats Wichita, Kansas

2011 Slaughter Volume 1.10 Bil. Live Lbs. NO CHANGE 2012 Projected Volume 1.10 Bil. Live Lbs.

Employees	6,100
Slaughter plants	4
Processing plants	4
Cooking facilities	5
Distribution centers	2
Rendering plant	
Hatcheries	3
Feed mills	5
Breeder farms	
Grow-out farms	

Cargill Value Added Meats President Steve Willardsen reports the company slaughtered 1.1 million pounds of live turkeys in 2011, no change from the previous year. Cargill slaughtered 34.5 million turkey hens and 14 million toms in 2011, no change

Find more details about the top U.S. and international poultry companies in the World's Top Poultry Companies database at www.WATTAgNet.com/worldtoppoultry.html Have an update or change for your company's listing? Email topco@wattnet.net



Steve Willardsen

from the previous year.

The company projects it will slaughter 34.5 million hens and 14 million toms at a total live weight of

1.1 million pounds in 2012.

Sales and marketing: Products are marketed under the Honeysuckle White, Shady Brook Farms, Riverside, Marval, Willow Brook and Schweigert brands.

4>Farbest Foods, Inc. Huntingburg, Indiana

2011 Slaughter Volume 360.0 Mil. Live Lbs. ▼ 14 Mil. Lbs. ▼ 3.7% 2012 Projected Volume 378.0 Mil. Live Lbs.

Sales	.\$277	million
Employees		850

Slaughter/processing plant	1
Distribution center	1
Feed mill (450 million metric tons	annu-
ally)	1
Grow-out farms	160

Farbest Foods President Ted J. Seger reports the company slaughtered 360 million pounds of live turkeys in 2011, a decrease of 14 million pounds or 3.7%. Farbest slaughtered 9 million toms, a decrease of 360,000 head from the previous year. The company projects it will slaughter 9.4 million toms at a live weight of 378 million pounds in 2012.

Capital improvements: Farbest Foods invested \$10 million in capital improvements in 2011 including a wastewater system and a brooder hub facility. The company has budgeted \$5 million in 2012 for an additional brooder hub facility and automated processing equipment. Farbest is studying the possibility of building

a new slaughter and deboning plant in 2014.

5>Sara Lee Storm Lake, Iowa

2011 Slaughter Volume 340.0 Mil. Live Lbs. ▲ 10 Mil. Lbs. ▲ 3.0%

Sara Lee slaughtered an estimated 340 million pounds of live turkeys in 2011, an increase of 10 million pounds or 3.0%.

6>Kraft Foods, Inc. Madison, Wisconsin

2011 Slaughter Volume 280.0 Mil. Live Lbs.

▼ 10 Mil. Lbs. **▼** 3.4%

2012 Projected Volume 280.0 Mil. Live Lbs.

Slaughter plant1

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Processing pl	lant	 1
Cooking faci	lity	

Kraft Foods, Inc./Oscar Mayer slaughtered 7.1 million toms at a total weight of 280 million live pounds in 2011, a decrease of 10 million pounds or 3.4% from the previous year. It is projected that the company will slaughter 280 million live pounds in 2011. Kraft operates one slaughter, deboning and cooking plant in Newberry, S.C.

Sales and marketing: Kraft purchases its birds from outside suppliers and processes only heavy toms. The company's turkey products are marketed under the Oscar Mayer and Lunchables brands.

7>Foster Farms Livingston, California

2011 Slaughter Volume 273.7 Mil. Live Lbs. ▲ 14.8 Mil Lbs ▲ 5.7% 2012 Projected Volume 280 Mil. Live Lbs.

Sales\$338 million
Employees
Slaughter plant1
Processing plant1
Cooking facility (1.6 million lbs)1
Distribution centers2
Rendering plant1
Hatcheries (10 million poults annually) .2
Feed mills (7,000 metric tons wkly)2
Breeder farms5
Grow-out farms59



Ron Foster

Foster Farms President and CEO Ron Foster reports the company slaughtered 273.7 million pounds of live turkeys in 2011, an increase of 14.8

million pounds or 5.7%. Foster Farms slaughtered 4.4 million hens and 4.3 million toms. The company projects it will slaughter 4.6 million hens and 4.4 million toms at a live weight of 280

million pounds in 2012.

8>Perdue Farms, Inc. Salisbury, Maryland

2011 Slaughter Volume 271.0 Mil. Live Lbs.

▼ 12 Mil. Lbs. ▼ 4.4%

Sales \$318 n	nillion
Employees	18,906
Slaughter plant	1
Cooking facilities	2
Hatchery (242,000 eggs wkly)	1
Feed mill (7,400 metric tons wkly)	1
Breeder farm	1
Grow-out farms	145



James A. Perdue

Perdue Farms slaughtered 259 million pounds of live turkeys in 2011, a decrease of 12 million pounds or 4.4%. The company slaughtered 4.22 million hens

and 4.26 million toms.

Sales and marketing: Perdue's turkey sales break out 50% foodservice, 48% retail and 2% export. Product forms are 70% fresh and 28% frozen. The company's turkey products are marketed under the Perdue and Shenandoah brands.

9>House of Raeford Farms, Inc. Raeford, North Carolina

2011 Slaughter Volume 259.0 Mil. Live Lbs. ▲ 11.5 Mil Lbs ▲ 4.6% 2012 Projected Volume 253 Mil. Live Lbs.

Employees	1,250
Slaughter plant	1
Processing plants	2
Cooking facilities	
(100 million lbs annually)	2



Bob Johnson

Feed mill (300,000 metric tons annually)1

House of Raeford CEO Bob Johnson reports the company slaughtered 259.0 million pounds of live turkeys in 2011, an increase of 11.5

million pounds or 4.6%. House of Raeford slaughtered 4.6 million hens and 4.5 million toms.

The company projects it will slaughter 4.7 million hens and 4.5 million toms at a total live weight of 253 million pounds in 2012.

10>Virginia Poultry Growers Cooperative, Inc. (VPGC) Hinton, Virginia

2011 Slaughter Volume 245.0 Mil. Live Lbs. ▲ 21 Mil. Lbs. ▲ 9.4% 2012 Projected Volume 245.0 Mil. Live Lbs.

Employees	532
Slaughter plant	1
Feed mill	1
Grow-out farms	156

Virginia Poultry Growers Cooperative, Inc. slaughtered 245 million pounds of live turkey in 2011, an increase of 21 million pounds or 9.4%, according to James L. Mason, president and general manager. The cooperative projects it will slaughter 245 million live pounds in 2012.

All of the birds processed are deboned, including all hens processed, to generate meat used by other further processors. The cooperative has some antibiotic-free production and also raises some organic turkeys.

Directory of U.S. poultry plants A listing of processing/further processing facilities is available for download at www.WATTAgNet.com/148698.html

11>West Liberty Foods, L.L.C. West Liberty, Iowa

2011 Slaughter Volume 213.2 Mil. Live Lbs. ▲ 48.7 Mil. Lbs. ▲ 29.6%

2012 Projected Volume 224.0 Mil. Live Lbs.

Sales	\$671 million
Employees	1,920
Slaughter plant	1
Processing plants	3
Cooking facilities (340 million l	bs annually) 3
Grow-out farms	80
Processing plants	3 bs annually) 3

West Liberty Foods President and



Ed Garrett

CEO Ed Garrett reports the company slaughtered 213.2 million pounds of live turkeys in 2011, an increase of 48.7 million pounds or 29.6%. West

Liberty Foods slaughtered 5.4 million toms. The company projects it will slaughter 5.6 million toms at a total live weight of 224 million pounds in 2012. West Liberty Foods is owned by members of the Iowa Turkey Growers Cooperative.

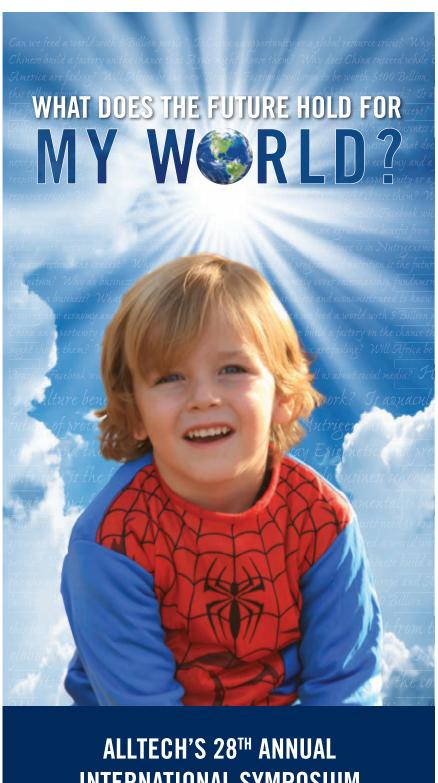
Sales and marketing: West Liberty Foods specializes in slicing and copacking cooked red meat and poultry products.

12>Cooper Farms Oakwood, Ohio

2011 Slaughter Volume 207.0 Mil. Live Lbs. ▲ 12 Mil. Lbs. ▲ 6.2% 2012 Projected Volume 207.0 Mil. Live Lbs.

Sales\$	3410 million
Employees	1,505
Slaughter plant	1
Processing plants	2
Cooking facility (60 million lbs	annually) 1
Hatcheries (14.5 million poults	annually). 2
Feed mill (8,500 metric tons v	wklv)1

Cooper Farms COO Gary A. Cooper reports the company slaughtered 207 million live pounds of turkeys in



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Gary Cooper

2011, an increase of 12 million pounds or 6.2% from the previous year. The company projects it will slaughter 207 million live pounds in 2012. The com-

pany is a major supplier of poults to the industry and also operates table egg laying and swine farms.

13>Dakota Provisions Huron, South Dakota

2011 Slaughter Volume 205.0 Mil. Live Lbs. ▲ 5.0 Mil. Lbs. ▲ 2.5% 2012 Projected Volume 208.0 Mil. Live Lbs.

Sales	\$250 million
Employees	845
Slaughter plant	1

Processing plant1
Cooking facility (60 million lbs annually) 1
Distribution center1
Rendering plant1
Grow-out farms44

Dakota Provisions President and



Ken Rutledge

CEO Ken Rutledge reported the company slaughtered 205.0 million pounds of live turkeys in 2011, an increase of 5.0 million pounds or 2.5%. The company slaughtered 4.90

million toms, an increase of 100,000 head from the previous year.

The company projects it will slaughter 4.95 million toms at a total live weight of 208 million pounds in 2012.

Capital improvements in 2011: Dakota Provisions invested in the following capital improvements: by-products facility \$7 million, IQF processing \$2 million, information systems \$1.5 million, and water treatment \$800,000. Capital improvements planned for 2012 include a \$25 million expansion of the plant's ready-to-eat, distribution and warehousing facilities.

14>Hain Pure Protein Corp. Fredericksburg, Pennsylvania

2011 Slaughter Volume 182.0 Mil. Live Lbs.

Slaughter plants	2
Processing plants	2
Cooking facility	1

Hain Pure Protein Corp. slaughtered an estimated 182 million live pounds of turkey in 2011.

Plainville Farms LLC is a subsidiary of Hain Pure Protein Corporation, a joint venture of the Hain Celestial



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Group Inc. and Pegasus Capital Advisors L.P. Plainville Farms brand turkeys are fed an all-vegetable diet and are raised without antibiotics.

15-Michigan Turkey Producers Grand Rapids, Michigan

2011 Slaughter Volume 180.0 Mil. Live Lbs. ▲ 10 Mil. Lbs. ▲ 5.9% 2012 Projected Volume 185.0 Mil. Live Lbs.

Sales	\$185 million
Employees	575
Slaughter plant	1
Cooking facility (40 millio	on lbs annually) 1
Distribution center	1
Grow-out farms	43

Michigan Turkey Producers President and CEO Dan Lennon reports the company slaughtered 180 million pounds of live turkeys in 2011, an increase of 10 million pounds or 5.9%. The company slaughtered 4.6 million toms in 2011.

Michigan Turkey Producers projects



The company is owned by Michigan Turkey Producers

it will slaughter 4.7

million toms at a total

185 million pounds of

live turkeys in 2012.

Cooperative mem-

Dan Lennon

bers and other investors.

Sales and marketing: The company's 250 turkey products are marketed under the Golden Legacy brand.

Capital improvements: Michigan Turkey Producers expanded raw processing prior to cooking in 2011.

16>Turkey Valley Farms Marshall, Minnesota

2011 Slaughter Volume 150.0 Mil. Live Lbs. ▲ 18 Mil. Lbs. ▲ 13.6% 2012 Projected Volume 150.0 Mil. Live Lbs.

Sales (projected) \$110 million

Employees	0
Slaughter plant	1
Processing plant	1

Turkey Valley Farms President Dick Peterson reports the company slaughtered 150 million pounds of live turkeys in 2011. The company projects it will slaughter 150.0 million live pounds in 2012.

Sales and marketing: Turkey Valley Farms markets under a number of labels, including Turkey Valley Farms, Holden Farms, Country Day, Midwest Best, Country Buy, Super Turk and Valley Farms Halal.

17>Prestage Foods St. Paul's, North Carolina

2011 Slaughter Volume 140.0 Mil. Live Lbs. ▲ 9 Mil. Lbs. ▲ 6.9% 2012 Projected Volume 140.0 Mil. Live Lbs.

Sales	\$120 mil	lion
Employees		300

>> TURKEY PROFILES

Slaughter plant	1
Processing plant	1
Hatchery (16.9 million poults annual	ly).1
Feed mills (962,000 metric	tons
including swine)	4
Breeder farms (8 plus 2 other contracte	d) 10
Grow-out farms	250

Prestage Foods slaughtered 140 million pounds of live turkeys in 2011, an increase of 9 million pounds or 6.9%. Prestage Foods slaughtered 6.2 million hens and .73 million toms.

The company projects it will slaughter 6.2 million hens and 0.73 million toms at a total live weight of 140 million pounds in 2012. Prestage Foods is a subsidiary of Prestage Farms, which also raises hogs and turkeys for other processors in grow-out operations in several states.

Sales and marketing: Prestage Foods sales break out 70% retail, 10% foodservice

and 20% export. Product forms are 50% fresh and 50% frozen; 40% whole birds; and 60% uncooked parts. Production is packed as boneless meat, bone-in-breasts, parts and whole birds. The company's turkey products are marketed under the Prestage Foods brand and private label.

18>Zacky Farms, LLC Fresno, California

2011 Slaughter Volume 132.4 Mil. Live Lbs. ▲ 1.1 Mil. Lbs. ▲ 0.8% 2012 Projected Volume 149.9 Mil. Live Lbs.

Employees
Slaughter plant1
Processing plant1
Cooking facility (38 million lbs annually) 1
Distribution center1
Hatchery (6.5 million poults annually)1
Feed mill (149,000 metric tons)1
Breeder farms10

Grow-out farms.......22

Zacky Farms CEO Scott Zacky reports the company slaughtered 132.4 million pounds of live turkeys in 2011, an increase of 1.1 million pounds or 0.8%. Zacky Farms slaughtered 2.8 million hens and 2.8 million toms. The company projects it will slaughter 3.1 million hens and 2.4 million toms at a total live weight of 149.9 million pounds in 2012.

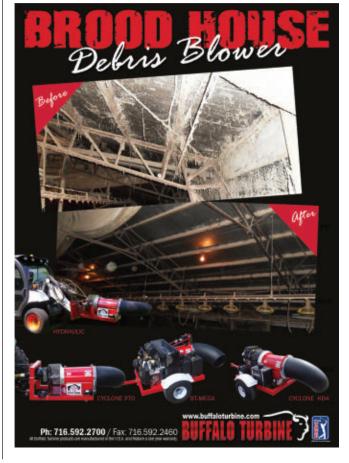
Sales and marketing: Zacky Farms' 500 turkey products are marketed under brands including Zacky Farms Natural, Tender Gold, Westerner, Californian, Sam's Ranch, Zacky Farms AFB and Zacky Farms Free Range.

19>Norbest, Inc. (Moroni Feed Co.) Moroni, Utah

2011 Slaughter Volume 104.7 Mil. Live Lbs. ▲ 1.9 Mil. Lbs. ▲ 1.8%

Sales (projected) \$114 million





Employees	449
Slaughter plant	1
Processing plants	2
Cooking facilities (8 million lbs	annual
capacity)	1
Rendering plant	1
Feed mill (120,000 metric tons)	1
Grow-out farms	43

Norbest CEO Matt Cook reports the cooperative slaughtered 104.7 million pounds of live turkeys in 2011, an increase of 1.9 million pounds or 1.8%. Norbest, Inc., is comprised of two cooperatives, Nebraska Turkey Growers Cooperative and Moroni Feed Company.

Sales and marketing: Sales break out 45% foodservice, 38% retail and 6% export. Product forms are 9% fresh and 91% frozen; 65% whole birds; 30% uncooked parts; and 5% cooked. The company's 200 turkey products are marketed under the Norbest brand.

Capital improvements: Norbest has budgeted \$4.1 million for the addition of new

pellet milling equipment in 2012.

20>Northern Pride Turkey Thief River Falls, Minnesota

2011 Slaughter Volume 40.0 Mil. Live Lbs. 2012 Projected Volume 40.0 Mil. Live Lbs.

Employees	200
Slaughter plant	1
Grow-out farms	25

Northern Pride Turkey General Manager Troy Stauffenecker reports that the company slaughtered 40 million pounds of live turkeys in 2011, no change from the previous year.

The company projects it will slaughter 2.5 million hens and 100,000 toms at a total live weight of 40 million live pounds in 2012.

Sales and marketing: Northern Pride Turkey sales break out 90% retail and 10% export. Product forms are 15% fresh and 85% frozen; 88% whole birds; and 12% uncooked parts.

21>White Water Processing Co. Harrison, Ohio

2011 Slaughter Volume 30.3 Mil. Live Lbs.

Employees	110
Slaughter/processing plant	1

White Water Processing Co. slaughtered an estimated 30.3 million pounds of live turkeys in 2011. The company's turkey products are marketed under the White Water / Kopps Turkeys brand.

22 Empire Kosher Poultry, Inc. Mifflintown, Pennsylvania

2011 Slaughter Volume 25.2 Mil. Live Lbs.

Employees	.680
Slaughter plant	1
Processing plant	1
Cooking facility	1
Feed mill (5,040 metric tons wkly)	1
Empire Kosher Poultry slaughtere	d an

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estimated 25.2 million pounds of live turkeys in 2011.

Sales and marketing: The company's 70 turkey products are marketed under the Empire and Malchus brands.

23>Koch's Turkey Farm Tamaqua, Pennsylvania

2011 Slaughter Volume 15.9 Mil. Live Lbs. 2012 Projected Volume 17.3 Mil. Live Lbs.

Sales	\$19.8 million
Employees	100

Slaughter plant 1 Processing plant 1 Distribution center 1 Hatchery 1 Feed mill (10,000 tons annually) 1

Koch's Turkey Farm President Duane Koch reports the company slaughtered 15.9 million pounds of live turkeys in 2011. Koch's slaughtered 0.64 million hens in 2011. The company projects it will increase production in 2012 by slaughtering 700,000 hens.

Sales and marketing: The company brand is Koch, and turkeys are also packed under private label.

Capital improvements: Koch's Turkey Farm introduced a value-added product line in 2011. The company plans to expand its modified atmosphere packaging to increase its line of value-added products in 2012.

24>Jaindl Turkey Sales, Inc. Orefield, Pennsylvania

2011 Slaughter Volume 10.5 Mil. Live Lbs. NO CHANGE 2012 Projected Volume 11.0 Mil. Live Lbs.

Employees	.80
Slaughter plant	1
Processing plant	1
Rendering plant	1
Hatchery (80,000 poults wkly)	1
Feed mill (1,700 metric tons wkly)	1
Breeder farm	1
Grow-out farms	9

Jaindl Turkey Sales President David M. Jaindl reports the company slaughtered 10.5 million pounds of live turkeys in 2011, no change from the previous year. Jaindl slaughtered 0.35 million hens and 0.35 million toms. The company projects it will slaughter 0.35 million hens and 0.35 million toms at a total live weight of 11 million pounds in 2012.

Sales and marketing: Jaindl turkey products are marketed under the Grand Champion, Harvest and Jaindl Organic brands. The company also sells Grand Champion brand breasts and Jaindl Smoked Turkeys.









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and a small turning radius – all of which contribute to reduced disturbance of litter. Fitted with a low profile, clear view, three-stage mast, it is quieter and gentler than previous equipment and offers high levels of comfort for operators. This results in reduced stress levels and enhanced welfare for the poultry, and cleaner, speedier operations overall.

www.combilift.com

JBT FOODTECH STEIN HERITAGE BREADER

JBT FoodTech's Stein Heritage Breader features belt speed, vertical screw RPM, sifter and hopper discharge as operational adjustments for controlling coating applications. The company says these features help make it easier to clean and more efficient.

www.jbtfoodtech.com

VAL-CO FUZE PROLINE POULTRY FEEDER

The VAL-CO FUZE ProLine poultry feeder has a pan-to-grill hingle and lock, along with a switch control pan and a LED light on the end control pan. The company says this is supposed to improve overall system performance and reliability.

www.val-co.com

HÖRMANN FLEXON LLC. SPEED-COMMANDER 1400 SEL CLEAN-MASTER



Hörmann Flexon LLC.'s Speed-Commander 1400 SEL Clean-Master is a door used for clean rooms. The company said that they are high speed and are specialized for clean rooms to better meet your specific needs.

www.hormann-flexon.com

CEVA ANIMAL HEALTH VECTORMUNE HVT-LT VECTOR VACCINE

Ceva Animal Health's Vectormune HVT-LT is a vector vaccine for the poultry industry. The vector vaccine protects against both Infectious Laryngotracheitis and Marek's Disease. Vectormune HVT-LT can be administered in the hatchery, *in*





ovo, or at day of age to provide lifelong protection.

www.ceva-us.com

MANITOU AMERICAS MT 5519 TELESCOPIC HANDLER



Manitou Americas offers the MT 5519 telescopic handler which the company says has a turning radius of 11ft and has capacity to carry 5,500lbs. The han-

dler features internal wet disc service breaks, a bolted belly pan and has a four cylinder diesel engine.

www.manitou.com

VYTOL BIOSYSTEMS INC. MICROPURAN

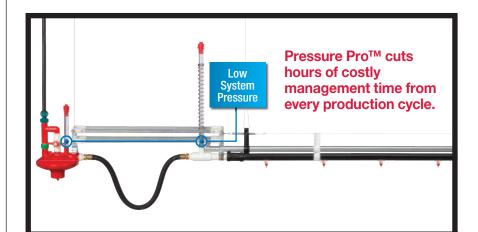
Vytol BioSystems Inc. offers MicroPuran which is a 100% soluble dry powder. The company says it doesn't erode equipment or facilities and increases manure value by improving the population of favorable bacteria, decreasing ammonia levels and breaking down organic material in manure.

www.vytol.com

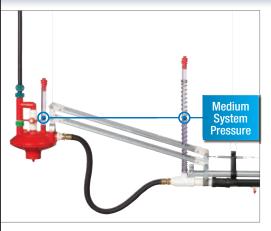
BUFFALO TURBINE LLC CYCLONE PTO DEBRIS **BLOWER**

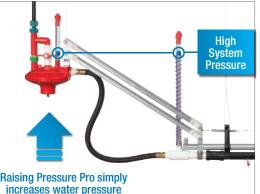


Buffalo Turbine LLC offers the Cyclone PTO 3pt. hitch debris blower. The Cyclone PTO features a Direct-Drive gearbox, an anti-scalping rear roller,



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as birds grow.

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Patent pending

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www.ziggity.com/PressurePro

or Tel: + 1 574.825.5849







>> PRODUCT REVIEW

one-piece Polymer nozzle and 360-degree chute rotation. The blower weighs 238 pounds, according to the company.

www.buffaloturbine.com

AIR PRODUCTS AND CHEMICALS INC. FRESHLINE LIN-IS

Freshline LIN-IS from Air Products and Chemicals Inc. is a cryogenic food processing solution that uses liquid nitrogen to rapidly chill, cool or freeze poultry products. The company says it offers nitrogen in a variety of supply modes that can match the volume requirements for all sizes of operations.

www.airproducts.com

BERNARDIN, LOCHMUELLER & ASSOCIATES INC. ECO-TREATMENT CONSTRUCTED WETLAND SYSTEM

Bernardin, Lochmueller & Associates Inc. developed the Eco-Treatment constructed wetland system to treat wastewater from animal confinement operations. Constructed wetlands, used as a stand-alone system or with land application, provide a cost-effective solution to assist Confined Animal Feeding Operations in meeting the Environmental protection Agency's zero-discharge rule, according to the company.

www.blainc.com

PFANNENBERG INC. PATROL MODEL PA 1



Pfannenberg Inc.'s PATROL Model PA 1 is a 100dB industrial sounder. The sounder alerts individuals of hazardous situations or production prob-

lems. Features of the PATROL Model PA 1 include electronically generated acoustic tones, polycarbonate and ABS housing, and a cover with integrated sound capsule and molded, captive gasket to endure positive IP 66-rated seal against dust and liquids, the company says.

www.pfannenbergusa.com

SIOUX AUTOMATION CENTER 5300 SERIES SPREADER

Sioux Automation Center 5300 series spreader is designed to be more tolerant for managing foreign objects while protecting driveline, undercarriage and apron chain. The company says this machine allows for easier lubricating and improved strength by having grease banks and remote zerks along with a better hitch design and a high capacity pintle hitch with safety chains. The box interior is 3/4-inch plastic with stainless steel retainers.

www.siouxautomation.com

SEALED AIR CORP. CRYOVAC QUICKRIP BAGS



Sealed Air Corp.'s Cryovac QuickRip bags are designed for boneless meat products. The company says the bags feature QuickRip easy-open technology, improved

abuse resistance, enhanced shrink and optics, and in-line one-color print.

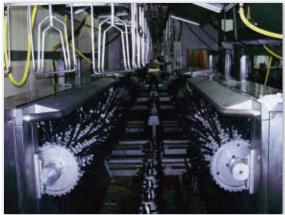
www.cryovac.com



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People&Companies

The U.S. Poultry & Egg Association elected Mark Waller of Ingram Farms as the chairman of the board of directors at the meeting held during the International Poultry Expo 2012 in Atlanta.

Ceva Animal Health promoted Gary Baxter, formerly director of marketing, to sales director for Ceva's North American poultry unit.

GNP Company launched its first-ever line of Gold'n Plump chicken sausages, brats and breakfast links, including Parmesan Italian Dinner Sausage, Hot Italian Dinner Sausage, Chicken Bratwurst and Apple Maple Breakfast Links.

Poultry producer Butterball LLC and its corporate communications agency of record, Howard, Merrell & Partners, were presented four awards by the National Agri-Marketing Association Carolinas/Virginia chapter during the annual "Best of NAMA" awards banquet.

The International Poultry Expo announced that its egg mascot is officially named "Eggmeister," in a competition sponsored by USPOUTLRY.

Animal health company Novus International Inc. was selected by the Arts and Education Council to receive its 2012 Corporate Support of the Arts Award, given annually to one organization that demonstrates a commitment to the local arts community.

Interstate Container has transitioned Allen Harim Foods' non-recyclable coated corrugated poultry packaging to recyclable coated boxes.

Bill Bradley, vice president of the egg division for CCF Brands, was named "Workhorse of the Year" by the U.S. Poultry & Egg Association during the 2012 International Poultry Expo.

J. Dudley Butler, head of the U.S. Grain

Inspection Packers and Stockyards Administration, has stepped down.

Executive Chef Steve Jamison, of Sheraton Atlanta Hotel, was named Best Chef at the second annual 2012 Featherfest FoodFight, held at the International Poultry Expo, sponsored by the U.S. Poultry & Egg Association.

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2012

MARCH

AFIA Purchasing & Ingredient Suppliers Conference 2012

14»Omni at ChampionsGate, Orlando, FL, United States, +1.703.524.0810, www.afia.org

41st Annual Midwest Poultry Federation Convention 2012

14»Saint Paul RiverCentre, Saint Paul, MN, United States, www.midwestpoultry.com

USPOULTRY Feed Mill Management Seminar 2012

21»Doubletree Hotel, Nashville, TN, United States, +1.770.493.9401, www.uspoultry.org

APRIL

USPOULTRY Human Resources Seminar 2012

16» Sandestin Golf & Beach Resort, Destin, FL, United States, +1.770.493.9401, www. uspoultry.org

MAY

National Breeders Roundtable 2012

3»Airport Marriott Hotel, St. Louis, MO, United States, +1.770.493.9401, www.uspoultry.org

International course on poultry production 2012

14»North Carolina State University, Raleigh, NC, United States, +1.919.515.5391, www.ces. ncsu.edu/depts/poulsci/international_course.html

USPOULTRY Poultry Processor Workshop 2012

16»Marriott Marquis, Atlanta, GA, United States, +1.770.493.9401, www.uspoultry.org

JUNE

USPOULTRY Financial Management Seminar 2012

25»Crowne Plaza Resort, Hilton Head, SC, United States, +1.770.493.9401, www.uspoultry.org

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Cumberland Div of GSI Group	
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>> Editor's Comment BY GARY THORNTON

Volatility in grain markets clouds poultry outlook in 2012

oultry companies have control of only one of two major profitability factors for 2012. Who knows if that is enough. Coming off the worst year financially for the U.S. poultry industry in 25 to 30 years, what do poultry producers have to look forward to in 2012?

Cautious optimism is the outlook from Mike Donohue of Agri Stats, who spoke at the U.S. Poultry & Egg Association's Hatchery-Breeder Clinic in late January. Improved prices for chicken and some moderation in feed ingredient costs in recent weeks, he said, have rescued broiler industry profitability for now.

Donohue pointed to chicken breast prices of \$1.44 a pound in December of 2011. "That is the best December breast price the industry has seen in a long time," he said.

"It's not just cutbacks in production that have already occurred but seasonal demand later this year which may set the industry up for an even better first half of 2012," he said. "I hope this carries over into the latter half of 2012 based on some of the production forecasts that can be made based on breeder placements and inventories."

Volatility in grain markets makes profit forecasts unreliable

However, producers beware! Volatility in chicken and feed ingredient prices is the watchword going forward. Ongoing volatility in these markets, in fact, makes industry profitability impossible to predict.

"I think the industry is in pretty good shape for the next three to four quarters the

way things are going right now, but we are looking at the ongoing volatility in feed ingredient costs," Donohue said.

Referring to the impossibility of reliably forecasting profitability given the ongoing volatility in grain markets, he quipped, "I'm cautiously, relatively, somewhat less pessimistic than I usually am about this business."

How to blow up a recovery

Donohue also has concerns about a possible increase in breeder placements. "For the first couple of quarters of this year, if the industry chose to do so, it could ramp up production within a 10-week period of time. The industry could blow apart any recovery in the short term by filling up incubators again," he said.

For now, however, breeder placements are helping the outlook for profitability. Industry companies are slaughtering breeder flocks at 59 to 60 weeks of age.

"If this holds true for another one or two months, it should bode well for the chicken supply into the second and third quarters of 2012 and even into 2013," Donohue said.

Younger breeder flocks also are more productive. Hatchability is at 85.5 percent to 86.5 percent in many hatcheries as a result of slaughtering breeder hens at 60 weeks instead of the typical 65 weeks.

Holding chicken production in check

The industry faces two potential challenges to profitability in 2012, according to

Donohue – grain prices and broiler production levels.

Corn prices, which were down from \$7.50 a bushel in the fall of 2011 to the \$7 a bushel range in January 2012,



remain unpredictable. "While the 'new normal' for corn prices might be \$6 a bushel with good growing and harvesting conditions, prices could easily rise to \$8.50 a bushel if there are any hiccups in supply this year."

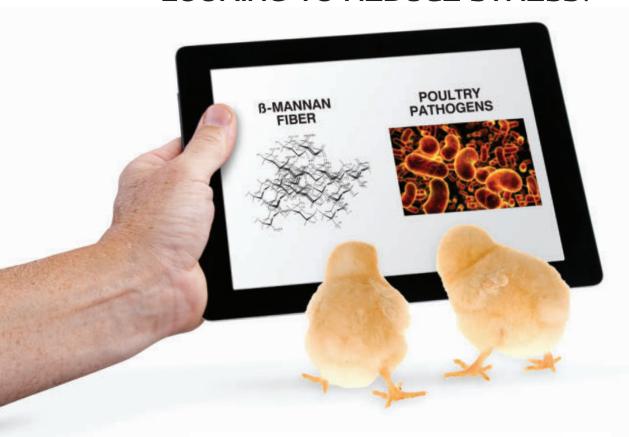
Grain prices befuddle forecasters

Grain prices are in fact the industry's Achilles heal for profitability projections. Donohue noted that the broiler industry tends to be profitable at production levels of 850 million to 900 million pounds weekly. But even that is a very relative parameter. While the industry's average price for all pounds sold was up from around 70 cents in 2011 to 82 cents recently, that won't mean much if corn prices go to \$8.50 a bushel.

Consumer demand lost forever?

A longer-term question involves consumer demand for chicken. "Americans, primarily due to the economic challenges over the past four years, have reduced per capita meat consumption by about 18 pounds," Donohue said. "Five pounds of that reduction is in chicken. It is an open question as to whether the industry will ever get back that lost consumption, even as the economy recovers over the next couple of years."

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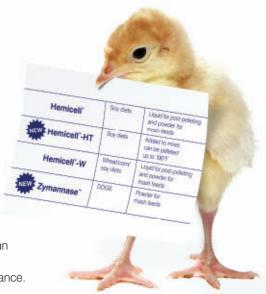


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